

IRS e-file Signature Authorization OMB No. 1545-0047 EOR 8879-EO for an Exempt Organization For calendar year 2020, or fiscal year beginning , 2020, and ending ▶ Do not send to the IRS. Keep for your records. Department of the Treasury ► Go to www.irs.gov/Form8879EO for the latest information. Internal Revenue Service Name of exempt organization or person subject to tax Taxpayer identification number NAFSA: ASSOCIATION OF INTERNATIONAL **EDUCATORS** 13-1878953 Name and title of officer or person subject to tax ESTHER BRIMMER CEO Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here ►X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) _____ 1b b Total revenue, if any (Form 990-EZ, line 9) ______ 2b Form 990-EZ check here b Total tax (Form 1120-POL, line 22) 3b Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b 4a Form 990-PF check here b Balance due (Form 8868, line 3c) 5a Form 8868 check here 6a Form 990-T check here b Total tax (Form 990-T, Part III, line 4) 6b 7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that 🔣 I am an officer of the above organization or 🔃 I am a person subject to tax with respect to (name of organization) , (EIN) and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X | authorize COHNREZNICK LLP to enter my PIN ERO firm name Enter five numbers, but as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. 5/11/2021 Signature of officer or person subject to tax Certification and Authentication Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 27324322147 number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. Date > 05/04/21ERO's signature ► COHNREZNICK LLP **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So Form **8879-EO** (2020) LHA For Paperwork Reduction Act Notice, see instructions.

023051 11-03-20

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. and ending A For the 2020 calendar year, or tax year beginning Check if applicable: C Name of organization D Employer identification number NAFSA: ASSOCIATION OF INTERNATIONAL X Address change
Name change **EDUCATORS** 13-1878953 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 1425 K STREET NW, SUITE 1200 (202) 737-369924,884,509. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return 20005 WASHINGTON, DC H(a) Is this a group return Applica-tion pending F Name and address of principal officer: ESTHER BRIMMER for subordinates? Yes X No SAME AS C ABOVE H(b) Are all subordinates included? Tax-exempt status: X 501(c)(3) 501(c) (4947(a)(1) or) ◀ (insert no.) If "No," attach a list. See instructions J Website: WWW.NAFSA.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Other > L Year of formation: 1948 M State of legal domicile: DC Association Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O **Activities & Governance** if the organization discontinued its operations or disposed of more than 25% of its net assets. 20 3 Number of voting members of the governing body (Part VI, line 1a) 3 20 Number of independent voting members of the governing body (Part VI, line 1b) 4 99 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 400 Total number of volunteers (estimate if necessary) 6 86,372. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 11,901. 7h Prior Year **Current Year** 1,937,549. 1,255,211. Contributions and grants (Part VIII, line 1h) 8 19,966,643. 4,675,931. Program service revenue (Part VIII, line 2g) 592,717. 429,942. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 952,053. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 32,658. 11 21,847,229. 7,995,475. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 119,741. 32,000. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 9,579,468. 9,457,288. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 11,142,466. 4,574,694. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 20,841,675. 14,063,982. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,005,554. -6,068,507. Revenue less expenses. Subtract line 18 from line 12 **End of Year Beginning of Current Year** 5 25,891,011. 18,526,413. Total assets (Part X, line 16) 7,103,<u>110.</u> 6,623,638. 21 Total liabilities (Part X, line 26) 三年 18,787,901. 11,902,775 22 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign ESTHER BRIMMER, Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature DANIEL O'SHEA 05/11/21 P00957510 DANIEL O'SHEA Paid self-employed Firm's name COHNREZNICK LLP Firm's EIN $\ge 22 - 1478099$ Preparer Firm's address > 7501 WISCONSIN AVENUE, SUITE 400E Use Only

No

X Yes

Phone no. 301-652-9100

BETHESDA, MD 20814

May the IRS discuss this return with the preparer shown above? See instructions

	NAFSA: ASSOCIATION OF INTERNATIONAL 1990 (2020) EDUCATORS	13-1878953	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	X
1	Briefly describe the organization's mission: SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	Yes	X No
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	X No
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as a Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other revenue, if any, for each program service reported.		
4a	(Code:)(Expenses \$ 2,663,024. including grants of \$	AND MEETING ERNATIONAL D OPPORTUNIT G INFORMATIO	Ϋ́
4b	(Code:)(Expenses \$ 5,410,205. including grants of \$ 32,000.) (Revented MEMBER PROGRAMS AND SERVICES - REPRESENTS EXPENSES RELATED PROVISION OF PROFESSIONAL PRACTICE SUPPORT INFORMATION TO COORDINATION AND COMMUNICATION OF MEMBERSHIP BENEFITS TO AND PROSPECTIVE MEMBERS, AND THE PROVISION OF EDUCATIONAL DESIGNED TO SUPPORT PROFESSIONAL DEVELOPMENT BY PROMOTING COMPETENCIES, MID-LEVEL TRAINING NEEDS, AND LEADERSHIP STOPPOGRAMMING TO THE FIELD.	ED TO THE O MEMBERS, T THE MEMBERS L ACTIVITIES G CORE	HE
4c	(Code:)(Expenses \$1,129,821. including grants of \$) (Revenue PUBLIC POLICY - REPRESENTS EXPENSES INCURRED TO LINK ASSOMEMBERS WITH CONGRESS AND FEDERAL AGENCIES, ADVOCATING FOR THE EXCHANGE PROGRAMS, REMOVING BARRIERS TO EXCHANGE, AND MEMBERSHIP OF GOVERNMENT ACTIONS AFFECTING EDUCATIONAL EXPENSES.	OCIATION OR SUPPORT F D INFORMING	OR
4d	Other program services (Describe on Schedule O.)		

991,906.)

Form **990** (2020)

924,175. including grants of \$

vnenses
10,127,225.

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	۰		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	- '-		1
8	, ,			x
•	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			3,7
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		7.7	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	I Lu		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
12	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	13		X
13	Did the appropriation projection of the control of the Light of the Li			X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		1
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	441		x
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	l		.
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

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Pa	rt IV Checklist of Required Schedules _(continued)			
	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
		22		x
00	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		v	
	Schedule J	23	X	\vdash
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		<u> </u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		x
06	Schedule L, Part I	230		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			v
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
00	contributions? If "Yes," complete Schedule M	30		x
21	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
31		31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	х	1
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance	, 50	_=	
	Charlet Cahadula O apptains a vaccana averata to appulies in this Book V			
	Check if Schedule O contains a response or note to any line in this Part v		V	L Na
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
_		-		
b	Enter the number of Fernie W Zermouded in line 14. Enter of in field applicable	-		
С			77	
	(gambling) winnings to prize winners?	1c	X	<u> </u>
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EDUCATORS Form 990 (2020) Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No							
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,										
	filed for the calendar year ending with or within the year covered by this return	9									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X								
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)										
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X								
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	١.	v								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X								
D	If "Yes," enter the name of the foreign country CANADA Con instructions for filling requirements for Fig. CANADA Continue of the foreign country (FRAR)										
5a	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х							
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?										
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b 5c		Х							
	6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit										
	any contributions that were not tax deductible as charitable contributions?	6a		х							
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts										
	were not tax deductible?	6b									
7	Organizations that may receive deductible contributions under section 170(c).										
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b									
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required										
	to file Form 8282?	7c		X							
d	If "Yes," indicate the number of Forms 8282 filed during the year										
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X							
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f 7g		X							
g											
h											
0	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the										
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	8									
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a									
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b									
10	Section 501(c)(7) organizations. Enter:										
а	Initiation fees and capital contributions included on Part VIII, line 12										
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities										
11	Section 501(c)(12) organizations. Enter:										
а	Gross income from members or shareholders										
b	Gross income from other sources (Do not net amounts due or paid to other sources against										
	amounts due or received from them.)	_									
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a									
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	-									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40-									
а	Is the organization licensed to issue qualified health plans in more than one state?	13a									
h	Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the										
b	organization is licensed to issue qualified health plans										
c	Enter the amount of reserves on hand 13c										
14a		14a		х							
	b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O										
15											
	excess parachute payment(s) during the year?	15		Х							
	If "Yes," see instructions and file Form 4720, Schedule N.										
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х							
	If "Yes," complete Form 4720, Schedule O.										

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X							
Sec	tion A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year 20										
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.										
b	Enter the number of voting members included on line 1a, above, who are independent										
2											
	officer, director, trustee, or key employee?	2		Х							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision										
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х							
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х							
5											
6	Did the organization have members or stockholders?	5 6	Х	X							
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or										
,	more members of the governing body?	7a	х								
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7.4									
	persons other than the governing body?	7b	х								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	1.0									
а	The governing body?	8a	Х								
h	Each committee with authority to act on behalf of the governing body?	8b	X								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	0.0									
_	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х							
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)										
	This decide by requests information about policies not required by the internal networks decide.		Yes	No							
10a	Did the organization have local chapters, branches, or affiliates?	10a	X								
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,										
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х								
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х								
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.										
12a											
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х								
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe										
	in Schedule O how this was done	12c	Х								
13	Did the organization have a written whistleblower policy?	13	X								
14	Did the organization have a written document retention and destruction policy?	14	X								
15	Did the process for determining compensation of the following persons include a review and approval by independent										
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official	15a	Х								
	Other officers or key employees of the organization	15b	Х								
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a										
	taxable entity during the year?	16a		X							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation										
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's										
	exempt status with respect to such arrangements?	16b									
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ►SEE SCHEDULE O										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	availa	ble							
	for public inspection. Indicate how you made these available. Check all that apply.										
	X Own website X Another's website X Upon request Other (explain on Schedule O)										
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial								
	statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's books and records										
	JANE HOFFMAN, CFO - 202-737-3699										
	1425 K STREET NW, SUITE 1200, WASHINGTON, DC 20005										

EDUCATORS

13-1878953 Form 990 (2020) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	box	not c , unle:	ss per	ition more son i	than o	n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) ESTHER BRIMMER, DPHIL EXECUTIVE DIRECTOR & CEO	35.00			х				408,521.	0.	54,934.
(2) JANE HOFFMAN	35.00							,	-	, , , , , , , , , , , , , , , , , , , ,
CFO, ASSISTANT TREASURER				Х				227,720.	0.	29,674.
(3) JOSEPH VALLINA	35.00								_	
DEPUTY EXECUTIVE DIR., MMP	25.00				X			150,307.	0.	42,065.
(4) JILL ALLEN MURRAY	35.00	-						142 040	•	46 100
DEPUTY EXECUTIVE DIR., PUBLIC POLICY	35 00		_			X		143,248.	0.	46,108.
(5) DOROTHEA ANTONIO DEPUTY EXECUTIVE DIR. KNOWLEDGE DEV	35.00	1				X		151,809.	0.	22,595.
(6) KRISTEN JOHNSON	35.00					^		131,009.	0.	22,393.
SENIOR DIRECTOR, TECHNOLOGY SOLUTION	33.00	1				x		149,798.	0.	21,773.
(7) TATIANA MACKLIFF	35.00									
DEP. E.D., LPDS, ASST. SECRETARY				Х				148,373.	0.	22,355.
(8) JENNIFER HEINRITZ	35.00									
CONTROLLER, SR. DIRECTOR, FINANCE						Х		142,159.	0.	24,945.
(9) VALERIE ROYAL	35.00									
SR. DIR., CONF. & MEETING PLANNING						X		149,403.	0.	14,343.
(10) RAVI SHANKAR, MA MS	1.00	ļ								
PRESIDENT AND CHAIR	1 00	Х		Х				0.	0.	0.
(11) LANITRA BERGER, PHD	1.00	.,		.,					0	0
VICE PRESIDENT	1 00	Х	_	Х				0.	0.	0.
(12) SHINN KO VICE PRESIDENT	1.00	Х		х				0.	0.	0.
(13) JEFFREY M. RIEDINGER, PHD	1.00	^						0.	0.	<u> </u>
VICE PRESIDENT	1.00	х		х				0.	0.	0.
(14) DIANA B. CARLIN, PHD	1.00									
SECRETARY		Х		х				0.	0.	0.
(15) BARRY J. MORRIS, PHD	1.00								-	-
TREASURER		Х		х				0.	0.	0.
(16) STEPHEN K. APPIAH-PADI, PHD	1.00									
BOARD MEMBER		Х						0.	0.	0.
(17) HEATHER BARCLAY HAMIR, PHD	1.00									
BOARD MEMBER		X						0.	0.	990 (2020)

Form **990** (2020)

<u> Page</u> **7**

13-1878953 Page 8

Form 990 (2020) EDUCATIO)KS								13-1878	953	Pa	age 8
Part VII Section A. Officers, Directors, T	rustees, Key Em	oloy	ees,	and	l Hiç	ghes	t C	ompensated Employee	s (continued)			
(A)	(B)	(C) (D)				(E)		(F)				
Name and title	Average	(do not			Position (do not check more than one			Reportable	Reportable	Esti	imate	:d
	hours per week	box	, unle	ss per	son i	s both	an	compensation	compensation		ount o	of
	(list any					174143		from the	from related		ther	+:
	hours for	Individual trustee or director				_		organization	organizations (W-2/1099-MISC)	comp	m the	
	related	ee or	stee			nsateo		(W-2/1099-MISC)	(** 2/ 1000 (**1000)		nizati	
	organizations	trust	Institutional trustee		yee	Highest compensated employee				ı -	relate	
	below	vidual	itution	ser	key employee	nest c	Former			orgar	nizatio	วทร
	line)	Indi	Insti	Officer	Key	High	Forr					
(18) BONNIE BISSONETTE, EDD	1.00	ļ										•
BOARD MEMBER	1 00	Х						0.	0.			0.
(19) SUSANA CARRILLO	1.00	.,							_			^
BOARD MEMBER	1 00	Х						0.	0.			0.
(20) NELSON W. CUNNINGHAM BOARD MEMBER	1.00	Х						0.	0.			0.
(21) JAMES DORSETT, PHD	1.00	^						0.	0.			<u> </u>
BOARD MEMBER	1.00	х						0.	0.			0.
(22) AHMAD M. EZZEDDINE, PHD	1.00											
BOARD MEMBER		Х						0.	0.			0.
(23) JOEL A. GALLEGOS, MA	1.00											
BOARD MEMBER		Х						0.	0.			0.
(24) NANCY KIDD, PHD	1.00											
BOARD MEMBER		Х						0.	0.			0.
(25) FERNANDO LEON-GARCIA, PHD	1.00	l										
BOARD MEMBER	1 00	Х						0.	0.			0.
(26) ANN MASON, PHD	1.00	.,										^
BOARD MEMBER		X						0. 1,671,338.	0.	278	7.0	0.
1b Subtotal								0.	0.	4/0	, /:	0.
c Total from continuation sheets to Par								1,671,338.	0.	278	70	
d Total (add lines 1b and 1c)							0 ro			270	, , -	/ 4 •
compensation from the organization		036	11316	u al	JOVE	<i>)</i> vvii	016	ceived more than \$100,	ooo or reportable			24
componential from the organization										•	Yes	No
3 Did the organization list any former office	cer, director, trust	ee, k	ey e	empl	oye	e, or	hig	hest compensated emp	loyee on			
line 1a? If "Yes," complete Schedule J fo		-	•		•	•	•		•	3		Х
4 For any individual listed on line 1a, is the												
and related organizations greater than \$	150,000? If "Yes,	" co	mple	ete S	Sche	dule	J fo	or such individual		4	Х	
5 Did any person listed on line 1a receive												
												77

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization. Report compensation for the calendar year ending with or with	il tile organization s tax year.	
(A)	(B)	(C)
Name and business address	Description of services	Compensation
FREEMAN	CONFERENCE A/V &	
PO BOX 734596, DALLAS, TX 75373-4596	DECORATING	188,010.
GRAND HYATT WASHINGTON	CONFERENCES &	
1000 H ST, NW, WASHINGTON, DC 20001	MEETINGS AV CATERING	166,281.
WEBSTER, CHAMBERLAIN & BEAN, LLP, 1747		
PENNSYLVANIA AVE., NW SUITE 1000,	LEGAL SERVICES	144,110.
MARCUM LLP, 1899 L ST, NW SUITE 850,		
WASHINGTON, DC 20036	ACCOUNTING SERVICES	129,071.
ARKTX, 4301 CONNECTICUT AVE NW, SUITE 350,		
WASHINGTON, DC 20008	ARCHITECTURAL DESIGN	111,348.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization > 7		

SEE PART VII, SECTION A CONTINUATION SHEETS

rendered to the organization? If "Yes," complete Schedule J for such person

Form **990** (2020)

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Form 990 EDUCATORS 13-1878953

Form 990 EDUCATOR	13-1878953									
Part VII Section A. Officers, Directors, T	rustees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours	(cl	heck	Pos	C) ition that		y)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) LAWRENCE SCHOVANEC, PHD BOARD MEMBER	1.00	Х						0.	0.	0.
(28) JULIE SINCLAIR, PHD BOARD MEMBER	1.00	х						0.	0.	0.
(29) SARA THURSTON, PHD	1.00									
BOARD MEMBER		Х						0.	0.	0.

NAFSA: ASSOCIATION OF INTERNATIONAL **EDUCATORS** 13-1878953 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenue excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1a **1 a** Federated campaigns 1b **b** Membership dues c Fundraising events 1c d Related organizations 1d 1,303,264. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 634,285 1f g Noncash contributions included in lines 1a-1f 1g |\$ 1,937,549. h Total. Add lines 1a-1f **Business Code** 2 a MEMBER DUES 900099 2,944,985. 2,944,985. Program Service Revenue b PUBLICATIONS 973,556 889,759 511190 83,797 WORKSHOPS 900099 509,862. 509,862, CONFERENCE 900099 163,732. 2,575. 161,157. REGIONAL ACTIVITY 900099 83,796, 83,796, f All other program service revenue 4,675,931. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 3 165,081 165,081. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 196 196. 5 Royalties (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... 6c c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 17,153,895. assets other than inventory b Less: cost or other basis 16,100,488. 788,546 and sales expenses Other Revenue 7c -788,546 1,053,407. c Gain or (loss) 264,861. 264,861. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 783 9a 0. **b** Less: direct expenses 9b 783 783. c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a OTHER INCOME 900099 951,074 951,074. b

12 032009 12-23-20

d All other revenue

e Total. Add lines 11a-11d

Total revenue. See instructions

1,381,995. Form 990 (2020)

86,372.

951,074

4,589,559

7,995,475.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**)
Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 32,000. 32,000. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 1,083,949. 482,151. 571,646. 30,152. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 908,544. 6,605,004. 5,477,698. 218,762. Other salaries and wages 7 Pension plan accruals and contributions (include 502,599. 416,818. 16,646. 69,135. section 401(k) and 403(b) employer contributions) 683,013. 143,423. 18,378. 521,212. Other employee benefits 9 582,723. 454,898. 109,100. 18,725. 10 Payroll taxes Fees for services (nonemployees): Management 143,294. 185,512. 35,091. 7,127. Legal 186,763. 186,763. Accounting Lobbying Professional fundraising services. See Part IV, line 17 6,553. 6,553. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 408,253. 246,510. 161,743. column (A) amount, list line 11g expenses on Sch O.) 181,829. 181,623. 206. Advertising and promotion 12 483,846. 196,326. 281,182. 6,338. Office expenses 13 178,796. 828,225. 350,571. Information technology 14 15 Royalties 390,504. 390,504. 16 Occupancy 365,304. 328,133. 31,137. 6,034. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 631,902. 670,162. 37,760. 500. Conferences, conventions, and meetings 19 66. 66. 20 Payments to affiliates 21 390,184. 217,858. 172,326. Depreciation, depletion, and amortization 22 46,553. 77,041. 30,488. 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 49,881. 46,292. 3,589. FULFILLMENT & OTHER EXP All other expenses 14,063,982. 10,127,225. 3,613,889. 322,868. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2020)

Form 990 (2020)
Part X Balance Sheet

Pai	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	2,644,513.	1	2,898,824
	2	Savings and temporary cash investments	4,786,243.		7,294,899
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	77,133.	4	210,942
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
ς.		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges	634,826.	9	932,938
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 2,287,429			
	b	Less: accumulated depreciation 10b 1,172,687			1,114,742
	11	Investments - publicly traded securities	15,530,216.	11	5,734,985
	12	Investments - other securities. See Part IV, line 11	366,601.	12	339,083
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	19,569.	15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)	25,891,011.		18,526,413
	17	Accounts payable and accrued expenses	489,342.		398,654
	18	Grants payable	60,000.		30,000
	19	Deferred revenue	6,188,012.	19	5,359,438
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
S	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
jap		controlled entity or family member of any of these persons		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	265 856		005 546
		of Schedule D	365,756.		835,546
	26	Total liabilities. Add lines 17 through 25	7,103,110.	26	6,623,638
w		Organizations that follow FASB ASC 958, check here ▶ X			
č		and complete lines 27, 28, 32, and 33.	17 761 060		10 040 460
<u>aa</u>	27	Net assets without donor restrictions	17,761,262.		10,842,468
Ä	28	Net assets with donor restrictions	1,026,639.	28	1,060,307
Ĕ		Organizations that do not follow FASB ASC 958, check here			
⋋		and complete lines 29 through 33.			
ţ	29	Capital stock or trust principal, or current funds		29	
sse	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds		31	11 000 775
Š	32	Total net assets or fund balances	18,787,901.		11,902,775
	33	Total liabilities and net assets/fund balances	25,891,011.	33	18,526,413

Form **990** (2020)

EDUCATORS 13-1878953 Page 12 Form 990 (2020) Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 7,995,475. Total revenue (must equal Part VIII, column (A), line 12) 1 14,063,982. Total expenses (must equal Part IX, column (A), line 25) 2 2 -6,068,507. Revenue less expenses. Subtract line 2 from line 1 3 3 18,787,901. Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 4 -816,619. Net unrealized gains (losses) on investments 5 5 Donated services and use of facilities 6 6 7 7 Investment expenses 8 8 Prior period adjustments Other changes in net assets or fund balances (explain on Schedule O) 0. 9 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 10 11,902,775. column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Yes No X Accrual Accounting method used to prepare the Form 990: Cash Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Х 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis Consolidated basis Х **b** Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, Х review, or compilation of its financial statements and selection of an independent accountant? 2c

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. **3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133?

Form **990** (2020)

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SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

QUZU
Open to Public
Inspection

NAFSA: ASSOCIATION OF INTERNATIONAL **Employer identification number** Name of the organization **EDUCATORS** 13-1878953 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Caler	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	tion B. Total Support	<u> </u>	Т	T	T	<u> </u>	T
	idar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	•				<u> 12 </u>	
13	First 5 years. If the Form 990 is for th			•	•		
Sac	organization, check this box and stop tion C. Computation of Publi						P
				oolumn (f))		14	0/
	Public support percentage for 2020 (li Public support percentage from 2019		•	* * * * * * * * * * * * * * * * * * * *		15	<u>%</u>
	33 1/3% support test - 2020. If the o						
	stop here. The organization qualifies 33 1/3% support test - 2019. If the o		-		l line 15 is 33 1/3%		
	and stop here. The organization qual						
	10% -facts-and-circumstances test						
	and if the organization meets the facts						
	meets the facts-and-circumstances te			=	· ·	VI HOW the Organia	L
	10% -facts-and-circumstances test	•	•			17a and line 15 is	F 10% or
	more, and if the organization meets the	-					10/001
	organization meets the facts-and-circu				-		
	Private foundation. If the organization		-		•		s
	i di d			<u>,,</u>		edule A (Form 990	

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support	elow, please comp	nete Part II.)							
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total			
	Gifts, grants, contributions, and		,	,	, ,	,				
	membership fees received. (Do not									
	include any "unusual grants.")	5531180.	5331887.	5175059.	4742787.	4882534.	25663447.			
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	14839256.	15852909.	15676524.	16479067.	1730946.	64578702.			
3	Gross receipts from activities that are not an unrelated trade or business under section 513									
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf									
5	The value of services or facilities furnished by a governmental unit to the organization without charge									
6	Total. Add lines 1 through 5	20370436.	21184796.	20851583.	21221854.	6613480.	90242149.			
7 <i>a</i>	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.			
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.			
c	Add lines 7a and 7b						0.			
8	Public support. (Subtract line 7c from line 6.)						90242149.			
Se	ction B. Total Support			_						
	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total			
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties,	20370436.					90242149.			
	and income from similar sources	298,959.	357,536.	373,675.	434,274.	165,277.	1629721.			
t	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	76,122.	35,224.	68,125.	23,024.	8,857.	211,352.			
c	: Add lines 10a and 10b	375,081.	392,760.	441,800.	457,298.	174,134.	1841073.			
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on									
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	89,703.	42,362.	32,117.		951,074.				
13	Total support. (Add lines 9, 10c, 11, and 12.)	20835220.	21619918.	21325500.	21700211.	7738688.	93219537.			
14	First 5 years. If the Form 990 is for the	he organization's fir	rst, second, third,	fourth, or fifth tax y	ear as a section 5	01(c)(3) organizatio	on,			
0-		:- O					>			
	ction C. Computation of Publ					Г. _ Г	06 01			
	Public support percentage for 2020 (•	.,,		15	96.81 % 97.91 %			
16 Se	Public support percentage from 2019 etion D. Computation of Invest					16	97.91 <u>%</u>			
	•			ne 13 column (fl)		17	1.97 %			
17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f)) 17 1 - 9 18 Investment income percentage from 2019 Schedule A, Part III, line 17 1 - 8										
	18 Investment income percentage from 2019 Schedule A, Part III, line 17									
•	more than 33 1/3%, check this box at						▶ X			
b	b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and									
	line 18 is not more than 33 1/3%, che									
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	is box and see inst	tructions	▶∟			

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
-		
2		
_		
3a		
3b		
0-		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
3		
9a		
9b		
9с		
10a		
10b n 990 or 99	N-E7\	2020

	t IV Supporting Organizations (continued)	, 0 5 0		age e
	1.1 C C (GOMENIAGO)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		<u> </u>
360	tion 6. Type it Supporting Organizations			
_	Management of the control of the desired and the state of		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			<u> </u>
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	0-		
h	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	ZU		
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
u	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ju		
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

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Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	d Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continu	ued)	
Sect	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets			4	
_5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
_ 7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
_9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Sect	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	าร	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i_	Carryover from 2015 not applied (see instructions)				
<u>i_</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
<u>a</u>	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
<u>C</u>	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

NAFSA: ASSOCIATION OF INTERNATIONAL

Schedule A	(Form 990 or 990-EZ) 2020 EDUCATORS	13-18/8953 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6.	or 17b; Part III, line 12; 1 and 2; Part IV, Section C, V, Section B, line 1e; Part V,
	(See instructions.)	

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4) (5) or (6) organizations: Complete Part III.

Name of organ	EDUCATO:	ASSOCIATION OF I			oyer identification number
Part I-A	Complete if the org	anization is exempt und	er section 501(c) o	or is a section 527 or	ganization.
2 Political of		ation's direct and indirect politic ures gn activities			
Part I-B	Complete if the org	anization is exempt und	er section 501(c)(3	3).	
2 Enter the3 If the org4a Was a co	amount of any excise tax anization incurred a section rection made?	ncurred by the organization und ncurred by organization manag n 4955 tax, did it file Form 4720	ers under section 4955 for this year?	> \$	Yes No
Part I-C	describe in Part IV. Complete if the org	anization is exempt und	er section 501(c).	except section 501(c)(3).
 Enter the exempt fi Total exe line 17b Did the fi Enter the made pay contribut 	amount of the filing organ unction activities mpt function expenditures ling organization file Form names, addresses and en yments. For each organizations received that were pro-	by the filing organization for se zation's funds contributed to of zation's funds contributed to of Add lines 1 and 2. Enter here a second contributed to additional space is needed, provided to additional space is needed.	ther organizations for second on Form 1120-POL, N) of all section 527 political organization in Part I	itical organizations to which ation's funds. Also enter the nization, such as a separate V.	Yes No a the filing organization a amount of political a segregated fund or a
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

LHA

032041 12-02-20

Schedule C (Form 990 or 990-EZ) 2020 EDUCATORS

13-1878953 Page 2

Part II-A Complete if the org section 501(h)).	anization is exen	npt under section	501(c)(3) and file	ed Form 5768 (ele	ction under
A Check if the filing organiza	tion belongs to an affile		Part IV each affiliated	group member's name	e, address, EIN,
. — '	, ,	nd "limited control" pro	visions apply.		
Limit	ts on Lobbying Exper		эрргу	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (d	rassroots lobbying)			
b Total lobbying expenditures to influence a legislative body (direct lobbying)				12,189.	
c Total lobbying expenditures (add lin				12,189.	
d Other exempt purpose expenditure	_			14,051,793.	
e Total exempt purpose expenditures				14,063,982.	
	f Lobbying nontaxable amount. Enter the amount from the following table in both columns.			853,199.	
If the amount on line 1e, column (a) o		bying nontaxable am			
Not over \$500,000		the amount on line 1e.			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000.					
Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000.					
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.					
Over \$17,000,000 \$1,000,000.					
<u> </u>					
g Grassroots nontaxable amount (en	ter 25% of line 1f)			213,300.	
h Subtract line 1g from line 1a. If zero				0.	
i Subtract line 1f from line 1c. If zero	or loss onter O			0.	
j If there is an amount other than zer					
reporting section 4911 tax for this					Yes No
(Some organizations th		eraging Period Under	` '	of the five columns be	low
(Come organizations t		ate instructions for lir	•	or the nive columns be	
	Lobbying Exper	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	853,199.	3,853,199.
b Lobbying ceiling amount (150% of line 2a, column(e))					5,779,799.
c Total lobbying expenditures	3,145.	20,934.	9,717.	12,189.	45,985.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	213,300.	963,300.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,444,950.

Schedule C (Form 990 or 990-EZ) 2020

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Am	ount	
1 a	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?					
	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j	Total. Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	1 501(c)(5)	, or s	ection		
	501(c)(6).			T		
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?			_		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
Dar	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section		3			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."				3, is	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid).	al				
а	Current year		. 2	1		
b	Carryover from last year		. 2t)		
С	Total		. 20	;		
3			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	litical				
	expenditure next year?					
5 Par	Taxable amount of lobbying and political expenditures (See instructions) t IV Supplemental Information		5			
	• • • • • • • • • • • • • • • • • • • •					
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A	, lines 1	and 2 (See		
ınstrı	actions); and Part II-B, line 1. Also, complete this part for any additional information.					

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

NAFSA: ASSOCIATION OF INTERNATIONAL **EDUCATORS**

Employer identification number 13-1878953

Schedule D (Form 990) 2020

Par	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		iillai i ulius	of Accounts. Com	ipiete if the
	organization answered tres on Form 990, Fart IV, line	(a) Donor advised	I funds	(b) Funds and oth	ner accounts
1	Total number at end of year	(1)		()	
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in w		d in donor advise	ed funds	
•	are the organization's property, subject to the organization's	-			Yes No
6	Did the organization inform all grantees, donors, and donor ad				10010
•	for charitable purposes and not for the benefit of the donor or				
	impermissible private benefit?	•		_	Yes No
Pai					
1	Purpose(s) of conservation easements held by the organization		,	,	
-	Preservation of land for public use (for example, recreat		Preservation of	a historically important	land area
	Protection of natural habitat			a certified historic struc	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribu	tion in the form o	of a conservation easem	nent on the last
_	day of the tax year.				e End of the Tax Year
а				_	
	Number of conservation easements on a certified historic stru				
	Number of conservation easements included in (c) acquired a				
_	listed in the National Register	,			
3	Number of conservation easements modified, transferred, rele				tax
	year▶	3	,	3	
4	Number of states where property subject to conservation eas	sement is located			
5	Does the organization have a written policy regarding the peri		on, handling of		
	violations, and enforcement of the conservation easements it	•			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h				ing the year
	•				
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enfo	orcing conservat	ion easements during th	ne year
	▶ \$		· ·	· ·	·
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements	of section 170(h	n)(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?				Yes No
9	In Part XIII, describe how the organization reports conservation				
	balance sheet, and include, if applicable, the text of the footne	ote to the organization's	inancial stateme	ents that describes the	
	organization's accounting for conservation easements.	-			
Pai	t III Organizations Maintaining Collections of	Art, Historical Trea	sures, or Ot	her Similar Assets	5.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its reve	nue statement a	nd balance sheet works	
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education,	or research in fu	rtherance of public	
	service, provide in Part XIII the text of the footnote to its finan	icial statements that desc	ribes these item	S.	
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue	statement and b	alance sheet works of	
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furth	erance of public service) ,
	provide the following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1			> \$	
	(ii) Assets included in Form 990, Part X				
2	If the organization received or held works of art, historical trea				<u> </u>
	the following amounts required to be reported under FASB AS				
а	Revenue included on Form 990, Part VIII, line 1			> \$	
	Assets included in Form 990, Part X				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

NAFSA: ASSOCIATION OF INTERNATIONAL 13-1878953 Page 2 **EDUCATORS** Schedule D (Form 990) 2020 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): Public exhibition Loan or exchange program b Scholarly research Other Preservation for future generations С Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? No Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1c 1d Additions during the year 1e Distributions during the year Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Nο If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1,010,514. 981,703, 1,021,322 922,267 866,304. **1a** Beginning of year balance Contributions 75,668. 118,811. -39,619. 99,055. 55,963. Net investment earnings, gains, and losses 32,000. 90,000. Grants or scholarships Other expenditures for facilities and programs Administrative expenses 1,054,182. 1,010,514. 981,703. End of year balance 1,021,322, 922 267. Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: .0000 Board designated or quasi-endowment Permanent endowment .0000 % Term endowment The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization Yes Nο (i) Unrelated organizations 3a(i) (ii) Related organizations 3a(ii) **b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		322,331.		322,331.
d Equipment		424,643.	81,233.	343,410.
e Other		1,540,455.	1,091,454.	449,001.
Total. Add lines 1a through 1e. (Column (d) must equal	1,114,742.			

Schedule D (Form 990) 2020

Part VII Investments - Other Securities.		13-	-18/8933 Page 3
Complete if the organization answered "Yes" o	n Form 900 Part IV line	11h See Form 990 Part Y line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	of-vear market value
(1) Financial derivatives	(-,	(c)	,
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
	n Form 000 Dort IV line	11a Cas Form 000 Port V line 12	
Complete if the organization answered "Yes" o (a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-vear market value
	(b) Book value	(c) Welliod of Valuation. Cost of Grid	or year market value
(1)			
(2)		+	
(3)			
(4)			
(5)			
(6)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets.			
	5 000 B 1 11 / 11	44 L O . E	
Complete if the organization answered "Yes" o	n Form 990, Part IV, line Description	11d. See Form 990, Part X, line 15.	(b) Book value
	Description		(b) BOOK Value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X. col. (B) line	<u>15.)</u>	>	
Part X Other Liabilities.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			400 046
(2) 457B DEFERRED COMPENSATION	PLAN		433,346.
(3) DEFERRED LEASE INCENTIVES			402,200.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line	25.)	>	835,546.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

13-1878953 Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	th Revenue per Re	turn.			
		4	7,172,303.		
		1	1,112,303.		
Amounts included on line 1 but not on Form 990, Part VIII, line 12:	-816,619.				
a Net unrealized gains (losses) on investments 2a	-010,019.				
b Donated services and use of facilities 2b					
c Recoveries of prior year grants 2c					
d Other (Describe in Part XIII.)			016 610		
e Add lines 2a through 2d		2e	-816,619. 7,988,922.		
3 Subtract line 2e from line 1		3	1,300,344.		
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	6 552				
a Investment expenses not included on Form 990, Part VIII, line 7b	6,553.				
b Other (Describe in Part XIII.)		4.	6 553		
c Add lines 4a and 4b		4c 5	6,553. 7,995,475.		
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XII Reconciliation of Expenses per Audited Financial Statements W	ith Expenses per R		n.		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
Total expenses and losses per audited financial statements		1	14,057,429.		
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:					
a Donated services and use of facilities 2a					
b Prior year adjustments 2b					
c Other losses 2c					
d Other (Describe in Part XIII.)					
e Add lines 2a through 2d		2e	0.		
3 Subtract line 2e from line 1		3	14,057,429.		
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:					
a Investment expenses not included on Form 990, Part VIII, line 7b	6,553.				
b Other (Describe in Part XIII.)					
c Add lines 4a and 4b		4c	6,553.		
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)		5	6,553. 14,063,982.		
Part XIII Supplemental Information.					
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional into		; Part)	X, line 2; Part XI,		
PART V, LINE 4:					
INCOME EARNED ON THE PRINCIPAL OF THE FUND IS TO	PROVIDE FINA	NCI	AL		
ASSISTANCE TO OUTSTANDING BURMESE OR EAST ASIAN S	TUDENTS ENRO	ььві	D OR		
ENROLLING IN GRADUATE SCHOOLS IN THE UNITED STATE	S, OR OUTSTA	NDI	NG AFRICAN		
AMERICAN STUDENTS ENROLLED OR ENROLLING IN A STUD	Y ABROAD PRO	GRAI	M THROUGH		
AN ACCREDITED UNIVERSITY OR COLLEGE.					
PART X, LINE 2:					
NAFSA BELIEVES IT HAS APPROPRIATE SUPPORT FOR ANY	TAX POSITIO	N T	AKEN AND,		
AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO					
THE FINANCIAL STATEMENTS. NAFSA RECOGNIZES INTERE	ST AND PENAL	TIE	S EXPENSE		
RELATED TO UNCERTAIN TAX POSITIONS IN GENERAL AND	ADMINISTRAM	TVF	EXPENSES		
032054 12-01-20			dule D (Form 990) 2020		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

NAFSA: ASSOCTATION OF INTERNATIONAL.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL
EDUCATORS

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection

criteria used to award the grants or assis		-					
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to					anization answered "Y	es" on Form 990 Part	IV line 21 for any
recipient that received more than	=				amzador anovorda i	55 5111 51111 555, 1 dit	11, mie 21, iei dity
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
BURMESE AMERICAN COMMUNITY INSTITUTE - 4925 SHELBY ST, SUITE 200 - INDIANAPOLIS, IN 46227	45-2377550	501(C)(3)	32,000.	0.			TAMARA H. BRYANT MEMORIAL SCHOLARSHIP
2 Enter total number of section 501(c)(3) a	nd government or	anizations listed in the	e line 1 table				<u> </u>

3 Enter total number of other organizations listed in the line 1 table

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Schedule I (Form 990) 2020

NAFSA: ASSOCIATION OF INTERNATIONAL

<u>Schedule I (Form 990) 2020</u> <u>EDUCATORS</u> 13-1878953

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
IV Supplemental Information. Provide the information	tion required in Part I, line	e 2; Part III, columr	n (b); and any other ad	ditional information.	
T I, LINE 2:					
GRANTEE PROVIDES NAFSA WRIT	TTEN REPORTS	DETAILING	THE USE OF	THE GRANT	
A FINANCIAL RECONCILIATION.	,				

Page 2

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

NAFSA: ASSOCIATION OF INTERNATIONAL

EDUCATORS

 $Employer\ identification\ number \\ 13-1878953$

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	Х	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?			Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	. 8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	1	1

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Schedule J (Form 990) 2020

EDUCATORS

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	•	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) ESTHER BRIMMER, DPHIL	(i)	407,231.	0.	1,290.	25,650.	29,284.	463,455.	0.
EXECUTIVE DIRECTOR & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JANE HOFFMAN	(i)	226,946.	0.	774.	18,244.	11,430.	257,394.	0.
CFO, ASSISTANT TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JOSEPH VALLINA	(i)	149,989.	0.	318.	11,579.	30,486.	192,372.	0.
DEPUTY EXECUTIVE DIR., MMP	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JILL ALLEN MURRAY	(i)	143,114.	0.	134.	12,880.	33,228.	189,356.	0.
DEPUTY EXECUTIVE DIR., PUBLIC POLICY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) DOROTHEA ANTONIO	(i)	151,285.	0.	524.	12,201.	10,394.	174,404.	0.
DEPUTY EXECUTIVE DIR., KNOWLEDGE DEV	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) KRISTEN JOHNSON	(i)	144,556.	5,000.	242.	11,810.	9,963.	171,571.	0.
SENIOR DIRECTOR, TECHNOLOGY SOLUTION	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) TATIANA MACKLIFF	(i)	148,196.	0.	177.	11,871.	10,484.	170,728.	0.
DEP. E.D., LPDS, ASST. SECRETARY	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) JENNIFER HEINRITZ	(i)	141,658.	0.	501.	11,728.	13,217.	167,104.	0.
CONTROLLER, SR. DIRECTOR, FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) VALERIE ROYAL	(i)	91,563.	0.	57,840.	8,324.	6,019.	163,746.	0.
SR. DIR., CONF. & MEETING PLANNING	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

EDUCATORS

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 4A:
VALERIE ROYAL RECEIVED SEVERANCE PAYMENT OF \$57,415.00 IN 2020.
PART I, LINE 7:
IN 2020, THE FOLLOWING INDIVIDUALS WERE PAID PERFORMANCE BASED BONUSES:
KRISTEN JOHNSON \$5,000

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ➤ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

Inspection

OMB No. 1545-0047

Name of the organization

NAFSA: ASSOCIATION OF INTERNATIONAL **EDUCATORS**

Employer identification number 13-1878953

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: NAFSA IS THE LARGEST AND MOST COMPREHENSIVE ASSOCIATION OF PROFESSIONALS COMMITTED TO ADVANCING INTERNATIONAL HIGHER EDUCATION. VISION, AND MISSION BY CONVENING PEOPLE TO NAFSA REALIZES ITS VALUES, ADVANCE INTERNATIONAL EDUCATION. BASED IN THE UNITED STATES, NAFSA PRODUCTS PROVIDES HIGH-QUALITY PROGRAMS, SERVICES, AND PHYSICAL AND VIRTUAL MEETING SPACES FOR THE WORLDWIDE COMMUNITY OF INTERNATIONAL EDUCATORS. AS A SELF-SUPPORTING, NOT-FOR-PROFIT ORGANIZATION, NAFSA DEPENDS ON EFFECTIVE GOVERNANCE AND A STRONG, INCREASINGLY DIVERSE FINANCIAL FOUNDATION. NAFSA CELEBRATES INNOVATION AND VALUES HIGHLY TALENTED VOLUNTEER LEADERS AND STAFF, AND IS COMMITTED TO WORKING IN A PROFESSIONAL AND COLLEGIAL MANNER AND TO RESPECTING OTHERS VALUES THAT ARE AT THE HEART OF INTERNATIONAL EDUCATION.

FORM 990, PART I, LINE 6:

ESTIMATE OF NON-DUPLICATIVE VOLUNTEER MEMBER LEADER POSITIONS AND ACTIVE VOLUNTEER TRAINERS OF THE ORGANIZATION. THIS NUMBER DOES NOT INCLUDE THE HUNDREDS OF VOLUNTEERS WHO WORK ON OUR BEHALF WITHIN THEIR STATE, AND INTERNATIONAL COMMUNITIES.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: NAFSA LEADS THE WAY IN ADVOCATING FOR A BETTER WORLD THROUGH INTERNATIONAL EDUCATION. NAFSA SERVES INTERNATIONAL EDUCATORS AND THEIR PROFESSION, ADVANCES INTERNATIONAL EDUCATION IN INSTITUTIONS OF HIGHER EDUCATION, AND PROMOTES INTERNATIONAL EDUCATION AND THE POLICIES THAT SUSTAIN IT IN THE PUBLIC ARENA. THE ASSOCIATION HELPS DEFINE THE LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

032211 11-20-20

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL Employer identification number 13-1878953

PROFESSION OF INTERNATIONAL EDUCATION BY ESTABLISHING PRINCIPLES OF

GOOD PRACTICE AND PROVIDING PROFESSIONAL DEVELOPMENT OPPORTUNITIES.

NAFSA ENCOURAGES NETWORKING AMONG PROFESSIONALS, CONVENES CONFERENCES

AND COLLABORATIVE DIALOGUES, AND PROMOTES RESEARCH AND KNOWLEDGE

CREATION TO STRENGTHEN AND SERVE THE FIELD.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: IN EARLY 2020, AN OUTBREAK OF A NOVEL STRAIN OF CORONAVIRUS ("COVID-19") EMERGED GLOBALLY. THIS PANDEMIC LED TO AN OVERALL DECLINE IN ECONOMIC ACTIVITY, CAUSED THE IMPLEMENTATION OF TRAVEL RESTRICTIONS, AND LIMITED THE ABILITY TO CONVENE IN-PERSON MEETINGS. AFTER CAREFUL CONSIDERATION, AND IN DEEP CONCERN FOR THE HEALTH AND SAFETY OF OUR ATTENDEES, THE NAFSA BOARD OF DIRECTORS DECIDED TO CANCEL THE 2020 NAFSA ANNUAL CONFERENCE & EXPO SCHEDULED TO TAKE PLACE ON MAY 24-29 IN ST. LOUIS, MISSOURI. IN RESPONSE TO THE CANCELLATION OF THE IN-PERSON EVENT, NAFSA MEMBER-LEADERS AND STAFF DEVELOPED A DIGITAL PROGRAM DESIGNED TO BRING INTERNATIONAL EDUCATION COMMUNITY REGISTRANTS TOGETHER TO RECONNECT, SHARE PRACTICAL RESOURCES, AND ENGAGE ON IMPORTANT ISSUES DURING THIS CRITICAL TIME. EACH DAY OF THE FIVE-DAY EVENT FOCUSED ON A DIFFERENT THEME. SUBJECT MATERIAL CONSISTED OF CAREFULLY CURATED PROGRAMMING DRAWING UPON CONTENT CREATED FOR THE 2020 NAFSA ANNUAL CONFERENCE & EXPO AND INCLUDED ADDITIONAL RESOURCES AND ENGAGEMENT OPPORTUNITIES. THE FALL 2020 REGIONAL CONFERENCES FOLLOWED THE SAME CHANGE OF DELIVERY FROM IN-PERSON TO DIGITAL WHILE STRIVING TO MAINTAIN THE CONCENTRATED OPPORTUNITY FOR NETWORKING AND INFORMATION SHARING.

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

Employer identification number 13-1878953

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

REGIONAL PROGRAMS - REGIONAL PROGRAMS ARE COMPRISED PRIMARILY OF

MEETING RELATED ACTIVITIES FOR SPECIFIC MEETINGS AND WORKSHOPS AT THE

LOCAL LEVEL AS WELL AS TRAVEL ASSISTANCE FOR THE NEEDS OF NAFSA MEMBERS

WITHIN THEIR RESPECTIVE GEOGRAPHIC AREAS.

EXPENSES \$ 247,285. INCLUDING GRANTS OF \$ 0. REVENUE \$ 83,796.

PUBLICATIONS - THE ASSOCIATION MAINTAINS A WEBSITE AND PRODUCES VARIOUS

PUBLICATIONS, MAGAZINES, AND NEWSLETTERS. THESE PUBLICATIONS REPRESENT

THE ASSOCIATION'S COMMITMENT TO THE ONGOING ENHANCEMENT OF

INTERNATIONAL EDUCATIONAL EXCHANGE.

EXPENSES \$ 676,890. INCLUDING GRANTS OF \$ 0. REVENUE \$ 908,110.

FORM 990, PART VI, SECTION A, LINE 1:

THE EXECUTIVE COMMITTEE SHALL HAVE ALL THE AUTHORITY OF THE BOARD OF

DIRECTORS TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, EXCEPT THAT IT

SHALL HAVE NO AUTHORITY AS TO THE FOLLOWING MATTERS: (A) THE FILLING OF

VACANCIES IN THE BOARD OF DIRECTORS; (B) THE FIXING OF COMPENSATION OF THE

DIRECTORS FOR SERVING ON THE BOARD OR ON ANY COMMITTEE; (C) THE AMENDMENT

OR REPEAL OF THE BYLAWS OR THE ADOPTION OF NEW BYLAWS; (D) THE AMENDMENT OR

REPEAL OF ANY RESOLUTION OF THE BOARD WHICH BY ITS TERMS SHALL NOT BE SO

AMENDABLE OR REPEALABLE; AND (E) THE REMOVAL OF DIRECTORS. ACTIONS TAKEN BY

THE EXECUTIVE COMMITTEE ARE SUBJECT TO RATIFICATION AT THE NEXT MEETING OF

THE BOARD.

FORM 990, PART VI, SECTION A, LINE 6:

THE ORGANIZATION HAS TWO CATEGORIES OF MEMBERS, VOTING MEMBERS AND

NON-VOTING HONORARY MEMBERS. VOTING MEMBERS CONSIST OF INDIVIDUAL MEMBERS,
032212 11-20-20 Schedule O (Form 990 or 990-EZ) 2020

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

Employer identification number 13-1878953

GROUP MEMBERS, INTERNATIONAL MEMBERS, STUDENT MEMBERS, RETIRED PROFESSIONAL MEMBERS, AND NEW MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7A:

VOTING MEMBERS ELECT ALL MEMBERS OF THE GOVERNING BODY IN ACCORDANCE WITH PROCEDURES SPECIFIED IN THE ORGANIZATION'S BYLAWS AND STANDING RULES.

FORM 990, PART VI, SECTION A, LINE 7B:

THE ARTICLES OF INCORPORATION VEST THE GOVERNANCE OF THE CORPORATION IN THE BOARD OF DIRECTORS, THOUGH THE ARTICLES OF INCORPORATION CAN BE AMENDED ONLY BY A 2/3RDS VOTE OF THE ASSOCIATION'S MEMBERS AT AN ANNUAL OR SPECIAL MEETING. MATTERS WHICH WOULD REQUIRE SUCH A VOTE WOULD BE A CHANGE IN THE NAME OF THE CORPORATION, ITS PURPOSE, QUALIFICATIONS OF MEMBERS, GENERAL STRUCTURE OF THE ASSOCIATION'S INTERNAL AFFAIRS, OR IN THE LIMITATIONS OF ACTIVITIES OF THE CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11B:

A COPY OF THE 990 IS SENT TO THE ENTIRE BOARD OF DIRECTORS. ANY QUESTIONS

ABOUT THE RETURN ARE TO BE DIRECTED TO THE CHAIR OF THE GOVERNANCE

COMMITTEE OF THE BOARD OF DIRECTORS. THE GOVERNANCE COMMITTEE OF THE BOARD

OF DIRECTORS MEETS WITH THE ORGANIZATION'S INDEPENDENT PUBLIC ACCOUNTANTS,

EXECUTIVE DIRECTOR, AND CHIEF FINANCIAL OFFICER TO REVIEW FORM 990 PRIOR TO

FILING AND THEN REPORTS BACK TO THE FULL BOARD OF DIRECTORS AT ITS NEXT

REGULARLY SCHEDULED MEETING. THE BOARD MEMBERS ARE PROVIDED AN OUTLINE

CREATED BY THE SENIOR DIRECTOR OF FINANCE/CONTROLLER THAT IS USED TO GUIDE

THEM THROUGH THE REVIEW PROCESS. THE OUTLINE SPECIFIES KEY AREAS OF THE

RETURN THAT ARE DEEMED TO BE OF PARTICULAR IMPORTANCE TO THE REVIEW

PROCESS. THE ORGANIZATION'S INDEPENDENT PUBLIC ACCOUNTANT PROVIDES

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

Employer identification number 13-1878953

INFORMATION ON HOW THE FORM 990 IS PREPARED AND HOW IT RELATES BACK TO THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE GOVERNANCE COMMITTEE IS RESPONSIBLE FOR REVIEWING THE STATEMENTS AND

MONITORING COMPLIANCE WITH THIS POLICY. OFFICERS, DIRECTORS, TRUSTEES, AND

KEY EMPLOYEES ARE CURRENTLY REQUIRED TO ANNUALLY SIGN A STATEMENT WHICH

AFFIRMS SUCH PERSON:

- A) HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY;
- B) HAS READ AND UNDERSTANDS THE POLICY;
- C) HAS AGREED TO COMPLY WITH THE POLICY; AND
- D) UNDERSTANDS THAT NAFSA IS A CHARITABLE CORPORATION AND, IN ORDER TO

 MAINTAIN ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES

 WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE OF THE NAFSA BOARD OF DIRECTORS ENGAGED QUATT

ASSOCIATES AS A COMPENSATION CONSULTANT TO BENCHMARK CEO DATA AS PART OF

THE CONTRACT RENEWAL PROCESS. THE LENGTH OF THE CEO CONTRACT WAS THREE

YEARS RENEWED IN 2020. THE BOARD OF DIRECTORS, IN CONSULTATION WITH THE

COMPENSATION CONSULTANT, APPROVES ANY INCREASES TO THE CEO SALARY BASED ON

MERIT AND MARKET CONSIDERATIONS.

FORM 990, PART VI, SECTION B, LINE 15B:

NAFSA ENGAGED AN OUTSIDE COMPENSATION CONSULTANT, CLEAR MANAGEMENT, TO

COMPLETE A COMPENSATION STUDY AND RECOMMENDED METHODOLOGY IN MAY 2017,

UPDATED ANNUALLY BASED ON BENCHMARK DATA. THIS SERVES AS THE BASIS FOR

NAFSA'S OVERALL COMPENSATION SYSTEM. SALARIES FOR OFFICERS ARE ALSO

NATSA S OVERALL COMPENSATION SISTEM. SALARIES FOR OFFICERS ARE ALSO

Name of the organization NAFSA: ASSOCIATION OF INTERNATIONAL Employer identification number EDUCATORS 13-1878953							
BENCHMARKED WITH ADDITIONAL OUTSIDE COMPENSATION SURVEYS TO ENSURE INTERNAL							
AND EXTERNAL EQUITY. COMPENSATION FOR OFFICERS IS REVIEWED BY THE SENIOR							
DIRECTOR, HUMAN RESOURCES AND APPROVED BY THE EXECUTIVE DIRECTOR & CEO.							
NEW POSITIONS ARE EVALUATED BASED ON MARKET DATA AND ESTABLISHED PAY RANGES							
TO ENSURE INTERNAL AND EXTERNAL EQUITY.							
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:							
AL, AR, CA, FL, GA, HI, IL, KS, KY, MA, MD, MI, MN, MS, NH, NC, NJ, NM, NY, OR, PA, RI, SC, TN, UT							
VA,WI,WV,MO,ND,OK							
FORM 990, PART VI, SECTION C, LINE 19:							
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICTS OF INTEREST							
POLICY AVAILABLE THROUGH ITS WEBSITE. THE ORGANIZATION MAKES ITS AUDITED							
FINANCIAL STATEMENTS AVAILABLE TO ITS MEMBERS VIA A HANDOUT AT THE ANNUAL							
BUSINESS MEETING AND AN EMAIL WITH THE LINK TO THIS HANDOUT ON THE							
ORGANIZATION'S WEBSITE IS SENT YEARLY TO ALL CURRENT MEMBERS OF RECORD.							
THREE YEARS OF AUDITED FINANCIALS AND TAX RETURNS ARE ALSO AVAILABLE ON THE							
ORGANIZATION'S WEBSITE.							