Internal Revenue Service

A For the 2016 calendar year, or tax year beginning

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the internal Revenue Code (except private foundations)

OMB No. 1545-0047 2016

Open to Public Inspection

, 2016, and ending

▶ Do not enter Social Security numbers on this form as it may be made public.

						-
•	Information	about Form	990 and its	instructions is	at www.irs.	aov/form990.

<u>A</u>	For	the 2016 calendar year, or tax year beginning , 20	16, and ending		, 20
R	Chuck B	C Name of organization		D Employer ide	entification number
_		NAFSA: ASSOCIATION OF INTERNATIONAL EDUCA	TORS		
L	Ad chi	Doing Business As		13-1878	3953
L	Na.	Number and street (or P.O. box if mail is not delivered to street address)	Room/sulte	E Telephone no	umber
L	Init	tial return 1307 NEW YORK AVENUE NW, 8TH FL		(202) 73	7-3699
15	Ter	rmineted City or town, state or province, country, and ZIP or foreign postal code	(0)		
L		washington, DC 20005-4701		G Gross receipt	ts \$ 47,669,690
L		plication F Name and address of principal officer: ESTHER BRIMMER		H(a) is this a grou	p return for Yes X N
_		1307 NEW YORK AVENUE, 8TH FL WASHINGTON,	DC 20005	Subordinates' H(b) Are all subordi	
1	Tax-	exempt status: X 501(c)(3) 501(c)( ) ◀ (Insert no.) 4947(a)(	1) or 527	If "No," attac	h a list. (see instructions)
J	Web	site: > WWW.NAFSA.ORG		H(c) Group exemp	Otion number
K	Form	n of organization: X Corporation Trust Association Other	L Year of for		State of legal domicile: DC
P	art I	Summary			
	1	Briefly describe the organization's mission or most significant activities; NAFS	A IS THE LA	RGEST ASSOC	IATION OF
80	1	PROFESSIONALS COMMITTED EXCLUSIVELY TO ADVANCE	NG INTERNAT	IONAL	
Jan		HIGHER EDUCATION.			
Ver	2	Check this box ▶ if the organization discontinued its operations or dispo	sed of more than 2	5% of its net assets	
တိ	3	Number of voting members of the governing body (Part VI, line 1a)			3 20.
ජේ න	4	Number of independent voting members of the governing body (Part VI, line 1b)			4 20.
ctivities & Governance	5	Total number of individuals employed in calendar year 2016 (Part V, line 2a).			5 123.
, <del>,</del>	6	Total number of volunteers (estimate if necessary)		• • • • • • • •	6 300.
Ā	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			7a 779,169
	b	Net unrelated business taxable income from Form 990-T, line 34			7b 97,534
				Prior Year	Current Year
•	8	Contributions and grants (Part VIII, line 1h)	<del></del> -	1,461,58	9. 1,355,935
D.C.	9	Program service revenue (Part VIII, line 2g)  Investment income (Part VIII, column (A) lines 3, 4, and 7d)  PUBLIC	PY FOR	20,593,84	
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	INSPECTION	553,31	
112	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).		30,63	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		22,639,38	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		10,96	
	14	Benefits paid to or for members (Part IX, column (A), line 4)	. ar a fartura.		0. 0
(A)	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		9,884,08	8. 9,724,526
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		(	0. 0
×	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 368,89	8.	-11-12	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		10,541,62	6. 11,335,892
65	18	Total expenses Add lines 13-17 (must equal Part IX column (A) line 25)		20,436,67	5. 21,089,965
	19	Revenue less expens Subject line of the li	3000	2,202,71	1. 832,921
Net Assets or Fund Balances		1 ODEIO IIVOI EO HOIV GI	JI Beg	inning of Current Ye	
alar	20	Total assets (Part X, line 16)		20,755,686	6. 21,595,934
A B	21	Total liabilities (Part X, line 26)		6,606,138	6,429,007
20	22	Net assets or fund balances. Subtract line 21 from line 20		14,149,548	3. 15,166,927
Pai		Signature Block			
Und	er per	nalties of perjury, I declare that I have examined this return, including accompanying sched act, and complete. Declaration of preparer (other an officer) is based on all information of wh	ules and statements,	and to the best of n	ny knowledge and belief, it is
	00110	on and complete. Declaration of prepared (officer) is based on all information of will	ich preparer nas any	Knowleage	2
Sign		gettly summ		Rely-	41201
Her		Signature of officer		Date	. 00
1161	e		tor and (	hief Execu	thre Officer
		Type or print name and title		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Pald		Print/Type preparer's name Preparer's signature	Date, /	Check If	PTIN
Prepare	arer	DANIEL O'SHEA	6/23/17	self-employed	P00957510
Use (		Firm's name COHNREZNICK LLP	/ /	Firm's EIN ▶ 2	2-1478099
		Firm's address > 7501 WISCONSIN AVENUE 400E BETHESDA, MD 20814-6583		-	01-652-9100
_		RS discuss this return with the preparer shown above? (see instructions)			X Yes No
For P	арег	work Reduction Act Notice, see the separate instructions.	7975		Form 990 (2016)

	rm 990 (201 <del>6</del> )	Page
ŀ	art III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	x
	ATTACHMENT 1	
2	Did the organization undertake any significant program services during the year which were not listed on	the
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any progressions?	am
	services?	Yes X No
4	Describe the organization's program service accomplishments for each of its three largest program se	rvices, as measured b
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants are the total expenses, and revenue, if any, for each program service reported.	d allocations to others
_		
4a	(Code: ) (Expenses \$ 6,147,233. including grants of \$ 29,547. ) (Revenue \$ CONFERENCES - THE ASSOCIATION PROVIDES VARIOUS WORKSHOPS AND	11,432,377.
	MEETINGS THAT SERVE AS A FORUM FOR THE LATEST DEVELOPMENTS IN	
	INTERNATIONAL EDUCATIONAL EXCHANGE. THESE MEETINGS OFFER A	
	CONCENTRATED OPPORTUNITY FOR THE EXCHANGE OF IDEAS AND OFFER A	
	NETWORK FOR SHARING INFORMATION AS IT SEEKS TO INCREASE AWARENESS	
	OF AND SUPPORT FOR INTERNATIONAL EDUCATION.	
		<u> </u>
ŧЬ	(Code:)(Expenses \$ 2,148,202. including grants of \$ 0. )(Revenue \$ PUBLICATIONS - THE ASSOCIATION MAINTAINS A WEBSITE AND PRODUCES	1,096,272.
	VARIOUS PUBLICATIONS, MAGAZINES, AND NEWSLETTERS. THESE	
	PUBLICATIONS REPRESENT THE ASSOCIATION'S COMMITMENT TO THE ONGOING	
	ENHANCEMENT OF INTERNATIONAL EDUCATIONAL EXCHANGE.	
		<u> </u>
		W.
	(Code:) (Expenses \$3,049,222. including grants of \$0. ) (Revenue \$ PRACTICE SUPPORT AND MEMBER SERVICES - REPRESENTS EXPENSES RELATED	4,175,245.
	TO THE PROVISION OF PROFESSIONAL PRACTICE SUPPORT INFORMATION TO	
	MEMBERS AND THE COORDINATION AND COMMUNICATION OF MEMBERSHIP	
	BENEFITS TO THE MEMBERS AND PROSPECTIVE MEMBERS.	
,		
٠		
•		
		<del></del>
_		
	Other program services (Describe in Schedule O.)  ATTACHMENT 2	
_	Expenses \$ 4,330,787. including grants of \$ 0. )(Revenue \$ 2,310,607. )         Total program service expenses ▶ 15,675,444.	
A	0 1.000	Form <b>990</b> (2016)
. 102	9140GV 2337 6/16/2017 3:32:55 PM V 16-5F 134-27431-27431	PAGE 3

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	990 (2016)			Page 3
Par	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		١.,	
_	complete Schedule A	1	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
	candidates for public office? If "Yes," complete Schedule C, Part I	3	<del>                                     </del>	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		,,	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,		Į	
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_	[ i	3,5
_	Part III.	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			١,,
_	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			٠
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or		li	
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	$\vdash$	X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted		١.,١	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			2015
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	52
þ	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	l i		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	l l		v
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			v
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	v	<u> </u>
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
T	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	_	x	
la la	Schedule D, Parts XI and XII	12a	^	
D				х
42	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional .	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
D				
	fundraising, business, investment, and program service activities outside the United States, or aggregate	445		х
45	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	4		х
40	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	$\rightarrow$	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other	40	x	
17	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	^	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	4-	ŀ	х
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	4.		х
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		
19		40		х
	If "Yes," complete Schedule G, Part III	19		

Part	IV Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			_
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22	İ	х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	$ \mathbf{x} $	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
24 a				
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	240		Х
_		24a 24b		25
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24-	' I	
	to defease any tax-exempt bonds?	24c		
d ac-	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	-	
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior		[	
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			v
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any		- [	
	current or former officers, directors, trustees, key employees, highest compensated employees, or			v
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	>		
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)		İ	
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	$\rightarrow$	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,		- 1	
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	-		
	complete Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		i	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
		35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
	· · · · · · · · · · · · · · · · · · ·			

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Pa	Statements Regarding Other IRS Filings and Tax Compliance			
_	Check if Schedule O contains a response or note to any line in this Part V			لــــاز
	1.1	,	Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and		v	
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Otatements, med for the calendar year ending with or within the year covered by this return.	-	х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	-	х	-
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	-
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	^	3 3
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	45	x	
la.	account)?	4a	- 41	0
D	If "Yes," enter the name of the foreign country:   CANADA	9.3		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
E	(FBAR).  Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	-	Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	$\rightarrow$	
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	-	$\neg$	
va	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or	"	7	
	gifts were not tax deductible?	6ь		
7	Organizations that may receive deductible contributions under section 170(c).			94.4
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	11-1-1-1	Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		6900380
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
8	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	$\rightarrow$	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a	-	_
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII. line 12			
	initiation rees and copital contributions modeled on Fair VIII, line 12			
11				
	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
~	against amounts due or received from them.)			313
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	list if		
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans	2 11		1
	Enter the amount of reserves on hand			- 13
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	$\rightarrow$	<u>X</u>
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS Form 990 (2016) 13-1878953 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Yes No 20 1a 1a Enter the number of voting members of the governing body at the end of the tax year . . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 20 Enter the number of voting members included in line 1a, above, who are independent . . . . . 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X Did the organization delegate control over management duties customarily performed by or under the direct 3 X 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . .  $\overline{\mathbf{x}}$ 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Х 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Х b Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a X 8b Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, X 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . Х 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Х 12c X 13 13 X 14 14 Did the organization have a written document retention and destruction policy?....... 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X 15a Х 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ ATTACHMENT 3 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)

18 available for public inspection. Indicate how you made these available. Check all that apply.

X Another's website X | Own website X Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: 
JANE HOFFMAN, CFO 1307 NEW YORK AVENUE NW, BTH FLOOR WASHINGTON, DC 20005 202-737-3699

**JSA** 6E1042 1.000

Form 990 (2016) Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors** 

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- · List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - · List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		i		40						l .
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	office or di	not ch unles	Pos ieck s pe	more rson irect	e than of the than is both employee	an lee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		6	stee			nsated				
(1) FANTA AW, PHD	1.00									
PRESIDENT	0.	х		$\mathbf{x}$				0.	0.	0
(2)STEPHEN M. FERST	1.00		$\Box$	一						
VICE PRESIDENT	0.	Х		x				. 0.	0.	0
(3)YENBO WU, PHD	1.00		$\Box$	T						
VICE PRESIDENT	0.	X		х				0.	0.	0
(4)RAVI SHANKAR	1.00			$\neg$						
VICE PRESIDENT	W 0.	X	' I	$x \mid$				0.	0.	0
(5)BRITTA BARON	1.00			$\neg$						
BOARD MEMBER	0.	X		$\mathbf{x}$			-	0.	0.	0.
(6) JOLENE KOESTER, PHD	1.00				$\neg$					
TREASURER	0.	X		х				0.	0.	0 .
(7)DIANA B. CARLIN, PHD	1.00									
BOARD MEMBER	0.	X						0.	0.	0 .
(8) ROBERT A. FROST	1.00		$\Box$							
BOARD MEMBER	0.	_X						0.	0.	≥ 0 .
(9) JOEL A. GALLEGOS	1.00		$\neg$	$\neg$						
BOARD MEMBER	0.	Х						0.	0.	0.
(10)LARS HEIKENSTEN	1.00					Ì				
BOARD MEMBER	0.	X					l	0.	0.	0.
(11)ARLENE JACKSON	1.00					T				
BOARD MEMBER	0.	Х					l	0.	0.	0.
(12)SIMON ADAMS, PHD	1.00			T	T		$\Box$			
BOARD MEMBER	0.	Х						0.	0.	
(13) JESSE L. LUTABINGWA, PHD	1.00			T						
BOARD MEMBER	0.	Х						0.	0.	0.
(14) JEFFREY M. RIEDINGER, PHD	1.00	T					T			
BOARD MEMBER	0.	X	- 1	F	- 1	- 1		0.1	0.	0.

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Part VII Section A. Officers, Directors, Tr	<u>ustees, Ke</u>	y En	ıplo	yee	25,	and I	Hig	hest Compensat	ed Employees (d	continu	ed)	
(A) Name and title	hours per (do not check more than one compensation box, unless person is both an from related			Reportable compensation from related	ar	(F) stimated mount of other	of					
	hours for related organizations below dotted line)	or director			Кеу втрюува	ı	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org an	pensat rom the janizatio d relate anizatio	e on ed
15) DEBRA STEWART BOARD MEMBER	1.00	х						0.	0.			0.
16) BARRY J. MORRIS, PHD BOARD MEMBER	1.00	х						0.	0.			0.
17) ELAINE MEYER-LEE BOARD MEMBER	1.00	х						0.	0.		r i	0.
18) CHARLES BANKART BOARD MEMEBER	1.00	х						0.	0.			0.
19) KAVITA PANDIT, PHD SECRETARY	1.00	х						0.	0.			0.
20) SUSANA CARRILLO BOARD MEMBER (EFF. JUNE 2016)	1.00	х						0.	0.			0.
21) EARL POTTER III BOARD MEMBER (UNTIL JUNE 2016)	1.00	х						0.	0.			0.
22) MARLENE M. JOHNSON EXECUTIVE DIRECTOR & CEO	35.00 0.			x				352,225.	0.	_	36,0	
23) JANE HOFFMAN CFO/ASSISTANT TREASURER	35.00 0.			x				186,342.	0.		29,9	
24) ALAN WILLIAMS DEPUTY EXEC. DIR./ASST. SEC.	35.00 0.			x				191,858.	0.	5-	22,7	
25) VICTOR JOHNSON SENIOR ADVISOR, PUBLIC POLICY	21.00			$\dashv$		х		139,904.	0.		14,5	
1b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c)	ection A .						<b>A A A</b>	0. 1,457,736. 1,457,736.	0. 0. 0.		85,5 85,5	0.
Total number of individuals (including but not reportable compensation from the organization)				l ab	ove	) who	re	ceived more than S	\$100,000 of	5		
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu	er, directo ule J for suc	r, or h indi	trus vidu	stee al .	, k	ey e	mpl	loyee, or highest	compensated	3	Yes	No X
4 For any individual listed on line 1a, is the sorganization and related organizations greindividual	sum of rep eater than	ortabl	ie co 0,00	omp 10?	ens	sation "Yes,	an ." c	d other compens	ation from the	4	x	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue cor	npens	atio	n fr	om	any	unr	elated organizatio	n or individual	5		X
Section B. Independent Contractors	.,					p				, -		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		61
		X

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 15

Form 990 (2016) • Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (D) Name and title Reportable Estimated Average **Position** Reportable (do not check more than one amount of hours per compensation compensation from box, unless person is both an other week (list any from related officer and a director/trustee) compensation hours for the organizations Individual trustee or director Officer related Institutional trustee Highest compensated employee from the Key employee organization (W-2/1099-MISC) director organization organizations (W-2/1099-MISC) and related below dotted line) organizations 26) JILL WELCH 35.00 DEPUTY EXEC DIR, PUBLIC POLICY 0. X 150,677. 0. 14,068. JUDY JUDD-PRICE 35.00 DEPUTY EXEC DIR, PROF. DEV. 0. X 146,690. 0 26,801. DEBORAH MIX 35.00 HUMAN RESOURCES DIRECTOR O. 0. Х 140,952 25,321. 29) KEVIN HOVLAND 35.00 SENIOR DIR, ACADEMIC PROGRAMS Ο. X 149,088 0 16,057. c Total from continuation sheets to Part VII, Section A Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > Yes No 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated X 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such X 4 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual Х for services rendered to the organization? If "Yes," complete Schedule J for such person .......... 5 Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address Description of services Compensation

more than \$100,000 in compensation from the organization

Total number of independent contractors (including but not limited to those listed above) who received

Pa	rt VI	<ul> <li>Statement of Reversible Check if Schedule Octa</li> </ul>		nse or note to an	v line in this Part VI			Г
		Sheak ii dahedale di d	ontains a respo	ise of flore to all	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tar under sections 512-514
<b>5</b> 10	1a	Federated campaigns	1a				WEST STEEL	Sall End
Contributions, Gifts, Grants and Other Similar Amounts	b		22					Name and Associated to the Parket
S, G	C		10-10-11					
Sift ar	1	•	1000					
S, E	d Related organizations					The state of		
E S	"	All other contributions, gifts,						
ig #	Ι'	and similar amounts not include	-	1,355,935.				
E D	١.			0,000,000				
2 2	l g				1,355,935.			
9	<del>  "</del>	Total Ago lines Ig-II		Business Code		and the second of the		
Program Service Revenue		CONFERENCE		900099	13,142,514.	12,962,353.	180,161.	
æ	2a	PUBLICATIONS		511190	1,695,280.	1,096,272.	599,008.	
90	b	WORKSHOPS		900099	780,631.	780,631.	399,000.	
چ	°.	MEMBERSHIP DUES		900099	4,175,245.	4,175,245.		
S	d	REMODERANTE DODA		300033	4,175,245.	4,173,243.		
ā				1				
ě	[	All other program service rev			10 702 670		Marine Marine	
4	9	Total. Add lines 2a-2f			19,793,670.			Carlineau St. Inc. 4
	3	•	cluding divider					
		and other similar amounts).		Г	298,959.			290,959
	4	Income from investment of			0.			
	5	Royalties			0.			
			(i) Real	(ii) Personal		The same of the sa		
	6a	Gross rents		_	Carried State of the last	A STATE OF THE PARTY OF THE PAR		The MARTIN
	b	Less: rental expenses						- 129 mm
	c	Rental income or (loss)						
	d	Net rental income or (loss).			0.			
	7a	Gross amount from sales of	(i) Securities	(⊮) Other		III SOUTH & E		
		assets other than inventory	26,131,423.					H. M. Santa
	b	Less: cost or other basis						555
		and sales expenses	25,746,804.					
	c	Gain or (loss)	384,619.					
	d	Net gain or (loss)		▶ 1	384,619.			384,619.
	8a	Gross income from fundra	ising	7	Service Table			
Ē		events (not including \$	•					
9		of contributions reported on						
E I		See Part IV, line 18	5.50					
Other Revenue	ь	16304						
٥	C	Net income or (loss) from fu			0.			
	9a	Gross income from gaming	_		E DE END			
	"	See Part IV, line 19			ETH IN MAIL		- 4	
3	ь	Less: direct expenses						
	c	Net income or (loss) from g			0.			
	10a							
	iva	returns and allowances			LOUIS FOR STATE OF			
		Less: cost of goods sold						
	C	Net income or (loss) from sal	es of inventory		0.	Lean Lean		
		Miscellaneous Revenue		Business Code		Service III NO BE	WHEE STREET	- 1 338
İ	44-	OTHER REGIONAL INCOME		900099	40,970.	40,970.		- 11111
	11a	OTHER INCOME		900099	48,733.	48,733.		
	b				,	10,1001		
	C	All other manners						
	d	All other revenue			89,703.		100 July 100	03/10
	е 12	Total. Add lines 11a-11d Total revenue. See instruction			21,922,886.	19,104,204.	779,169.	683,578.
ISA	12	Total revenue. See IIISH UCUO	113		21,322,000.	13,101,601.	11017031	203,370.

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## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response		in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	29,547.	29,547.		
4	Benefits paid to or for members	0.			
	Compensation of current officers, directors,				
	trustees, and key employees	819,167.	243,196.	560,948.	15,023.
6	Compensation not included above, to disqualified		1		
	persons (as defined under section 4958(f)(1)) and	_			
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	6,928,755.	5,608,983.	1,098,961.	220,811.
8	Pension plan accruals and contributions (include	576 262	400	23 416	40.05
	section 401(k) and 403(b) employer contributions)	576,362.	466,578.	91,416.	18,368.
9	Other employee benefits	844,836. 555,406.	671,665.	135,002.	38,169.
10	Payroll taxes	333,406.	422,297.	116,123.	16,986.
11	Fees for services (non-employees):	0.			
	Management	50,335.	13,138.	24,800.	12,397.
	Legal	136,367.	13,136.	136,367.	12,391.
	Accounting	30,000.	30,000.	130,307.	
	I Lobbying	0.	30,000.		
	Professional fundraising services. See Part IV, line 17.	106,587.		106,587.	
	Investment management fees	100/3011		100/007.	<del>.</del>
9	Other. (If line 11g amount exceeds 10% of line 25, column	973,295.	681,381.	283,292.	8,622.
12	(A) amount, list line 11g expenses on Schedule O.)	566,629.	559,276.	6,553.	800.
13	Office expenses	1,078,466.	526,976.	545,561.	5,929.
14	Information technology	1,202,787.	901,959.	300,828.	· · · · · · · · · · · · · · · · · · ·
15	Royalties.	0.			
16	Occupancy	712,997.		712,997.	
17	Travel	1,053,273.	910,089.	133,637.	9,547.
18	Payments of travel or entertainment expenses				(4)
	for any federal, state, or local public officials	0.	4 107 640	404 570	01 155
19	Conferences, conventions, and meetings	4,633,374.	4,187,640.	424,579.	21,155.
20	Interest	7,950.		7,950.	<del></del>
21	Payments to affiliates	385,805.	179,464.	206,341.	
22	Depreciation, depletion, and amortization	74,525.	25,950.	48,575.	121
23	Insurance	74,525.	25,950.	40,575.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	FULFILLMENT EXPENSES	117,506.	117,506.		
_	OTHER EXPENSES	175,838.	96,038.	78,709.	1,091.
_	TAXES PAID	26,397.		26,397.	_,
-	REGIONAL EXPENSES	3,761.	3,761.	· · · · · · · · · · · · · · · · · · ·	
_	All other expenses		8		
	Total functional expenses. Add lines 1 through 24e	21,089,965.	15,675,444.	5,045,623.	368,898.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)	0.			
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Form 990 (2016)

	n <del>9</del> 90 (				<del></del>		Page 11
Pa	irt X	Balance Sheet				54	
_		Check if Schedule O contains a response of	or not	<u>e to any line in this Pa</u>	art X		<u> </u>
		55			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			6,972,047.		2,698,934.
	2	Savings and temporary cash investments			51,242.	2	3,003,683
	3	Pledges and grants receivable, net			0.		0
	4	Accounts receivable, net			70,625.	4	57,941
	5	Loans and other receivables from current and	forme	r officers, directors,		(82.3)	TREATMENT
		trustees, key employees, and highest c	ompei	nsated employees.			
		Complete Part II of Schedule L  Loans and other receivables from other disqualified pers			0.	5	0
	6	4958(f)(1)), persons described in section 4958(c)(3)(B) and sponsoring organizations of section 501(c)(9) volu	, and o	contributing employers employees' beneficiary	0.		0.
ţ	_	organizations (see instructions). Complete Part II of Scho	dule L		0.		0.
Assets	7	Notes and loans receivable, net			0.	L.	0.
Ä	8	Inventories for sale or use			586,024.		
	9	Prepaid expenses and deferred charges			300,024.	9	672,940.
	10a	Land, buildings, and equipment: cost or		3 100 664			
	١.	other basis. Complete Part VI of Schedule D	10a	3,100,004.	1 004 750		000 003
		Less: accumulated depreciation	10b	2,207,001.	1,004,758.		-
	11	Investments - publicly traded securities	11,298,837.		13,587,955.		
	12	Investments - other securities. See Part IV, line 11	752,584.	_	653,929.		
	13	Investments - program-related. See Part IV, line 1	0.		0.		
	14	Intangible assets				17	0.
	15	Other assets. See Part IV, line 11			19,569.		19,569.
	16	Total assets. Add lines 1 through 15 (must equal			20,755,686.		21,595,934.
	17	Accounts payable and accrued expenses	504,132.		481,950.		
	18	Grants payable		18	0.		
	19	Deferred revenue	5,684,905.		5,631,050.		
	20	Tax-exempt bond liabilities	0.	20	0.		
	21	Escrow or custodial account liability. Complete Pa		0.	21	0.	
ies	22	Loans and other payables to current and for					
Liabilities		trustees, key employees, highest compen					
jab		disqualified persons. Complete Part II of Schedule					0.
_	23	Secured mortgages and notes payable to unrelate			0.	23	0.
	24	Unsecured notes and loans payable to unrelated			υ.	24	.0.
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines		· · · · · · · · · · · · · · · · · · ·	417 101		216 007
		of Schedule D		<i></i>	417,101.	25	316,007.
	26	Total liabilities. Add lines 17 through 25			6,606,138.	26	6,429,007.
385		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and	check 34.	here 🕨 🔼 and			
ă	27	Unrestricted net assets		<u>.</u> L	13,261,118.	27	14,218,035.
Ba	28	Temporarily restricted net assets			169,330.	28	229,792.
Б	29	Permanently restricted net assets		<u></u> [	719,100.	29	719,100.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, check	there 🕨 🔲 and			
ţ	30	Capital stock or trust principal, or current funds		Vi Vi		30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	ipmen	t fund		31	
ğ	32	Retained earnings, endowment, accumulated inco	me, c	or other funds	1/2	32	
Ne le		Total net assets or fund balances			14,149,548.	33	15,166,927.
_	34	Total liabilities and net assets/fund balances			20,755,686.	34	21,595,934.

	NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS	13	-187895	3	
orm 9	90 (2016)			6	age 12
Pari	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	_1	21,	922,	886.
2	Total expenses (must equal Part IX, column (A), line 25)	2	21,	089,	965.
3	Revenue less expenses. Subtract line 2 from line 1	3		832,	921.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	14,	149,	548.
5	Net unrealized gains (losses) on investments	5		184,	458.
6	Donated services and use of facilities	6			0.
7	Investment expenses	7			0.
8	Prior period adjustments	8			0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	15,	166,	927.
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				$\Box$
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in		W 11
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or		
	reviewed on a separate basis, consolidated basis, or both:	·			
	Separate basis Consolidated basis Both consolidated and separate basis		i		
b	Were the organization's financial statements audited by an independent accountant?		. 2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi				
	separate basis, consolidated basis, or both:				1
	X Separate basis Consolidated basis Both consolidated and separate basis				1 1
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversio	aht		
	of the audit, review, or compilation of its financial statements and selection of an independent acc	_	· I	Х	
	If the organization changed either its oversight process or selection process during the tax year, e				
	Schedule O.	•			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	in		
	the Single Audit Act and OMB Circular A-133?		. 3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lergo t	he		- 12
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.	3b		

## SCHEDULE A

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

▶Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization

2016 Open to Public Inspection

OMB No. 1545-0047

NA	FSA: ASSOCIATION OF I	NTERNATIONAL	EDUCATORS			13-1878	953
	Reason for Public Ch			comple	te this p		_ <del>_</del>
The	organization is not a private for					<u> </u>	· · · · · · · · · · · · · · · · · · ·
1	A church, convention of ch	iurches, or associa	ation of churches desc	ribed in	section	170(b)(1)(A)(i).	
2	A school described in sect	ion 170(b)(1)(A)(ii	). (Attach Schedule E	(Form 9	990 or 99	0-EZ).)	
3	A hospital or a cooperative	e hospital service o	organization described	in secti	on 170(b	)(1)(A)(iii).	
4	A medical research organi	ization operated in	conjunction with a ho	spital de	escribed	in section 170(b)(1)(/	A)(iii). Enter the
	hospital's name, city, and s	·					
5	An organization operated	for the benefit of	a college or universi	ty owne	ed or op	erated by a governm	ental unit described in
	section 170(b)(1)(A)(iv). (	•					
6	A federal, state, or local ge						
7	An organization that norm	•	·	upport f	rom a go	overnmental unit or f	rom the general public
_	described in section 170(b		•	***			
8	A community trust describ	•					
9	An agricultural research or						_
	or university or a non-land	-grant college of a	griculture (see instruc	tions). E	nter the	name, city, and state	of the college or
40	university:  X An organization that normal	-11	Ab 00 B/ 5 !!-			E 121 42 1	11.6
10	X An organization that norma receipts from activities rela	ated to its exempt	functions - subject to	suppor certain (	t trom co exception	ontributions, members as. and (2) ao more th	snip rees, and gross an 331/3 %of its
	support from gross investr	nent income and u	inrelated business tax	able inc	ome (les	s section 511 tax) from	n businesses
11	acquired by the organization  An organization organized						
12	An organization organized			-			carn, out the nurneces
-	of one or more publicly su						
	Check the box in lines 12a	-					
а	Type I. A supporting org	_			-	•	•
_	the supported organization			-			
	supporting organization.				iojoinij o	The directors of trast	ccs of the
b	Type II. A supporting org	-			n with its	supported organizat	tion(s), by having
	control or management					• • •	
	organization(s). You mus		_		·		,,,
C	Type III functionally inte	grated. A supporti	ng organization opera	ated in c	onnectio	n with, and functions	ally integrated with,
	its supported organization	n(s) (see instruction	ns). You must comple	te Part	IV, Secti	ons A, D, and E.	-
d	Type III non-functionally	integrated. A sup	porting organization of	perated	l in conn	ection with its suppo	rted organization(s)
	that is not functionally int	egrated. The orga	nization generally mus	st satisfy	/ a distrit	oution requirement an	nd an attentiveness
	requirement (see instruct	•	•		-		
9	Check this box if the orga		7.0				II, Type III
	functionally integrated, or						
f	Enter the number of supported						• • • • • •
9			T	E. 3.4. II	1		6.00
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization our governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
			above (see instructions))	**	ment?	instructions)	Instructions)
		ļ		Yes	No		
(A)			000				
					<del> </del>		
(B)						1	
				W			
(C)							
/D)							
(D)							
(E)	V						
·-/							
Tota	I						
	-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part II or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Part II

	Part III. If the organization fa	iis to quairry u	naer the tests	listea below, į	piease compie	ite Paπ III.)	
Sec	tion A. Public Support						
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						,,
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3 ,						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6							
Sec	tion B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10				2 16		
12	Gross receipts from related activities, etc. (s	ee instructions) .				12	
13	First five years. If the Form 990 is forganization, check this box and stop here			nd, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)
Sec	tion C. Computation of Public Sup			4		,	
14		ne 6, column (f	) divided by line	11, column (f))		14	<u>%</u>
	Public support percentage from 2015						%
16a	331/3% support test - 2016. If the o	-					
	this box and stop here. The organization						
þ	331/3% support test - 2015. If the o	_					
	check this box and stop here. The orga	•					
17a	10%-facts-and-circumstances test - 2	-	•		•		
	10% or more, and if the organization			•		•	•
	Part VI how the organization meets t			_	•		upported
1.	organization						L
D	10%-facts-and-circumstances test - 2	_					
	15 is 10% or more, and if the organization						-
	Explain in Part VI how the organization				_	•	
18	supported organization Private foundation. If the organization	did not check a	a box on line 13,	, 16a, 16b, 17a	, or 17b, check	this box and see	
	instructions						
					c	chadula A /Form 9	on or 000-E71 2016

Schedule A (Form 990 or 990-EZ) 2016

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

_	<u> </u>					<u> </u>	
Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees	371					
	received. (Do not include any "unusual grants.")	4,717,758.	5,011,965.	5,272,268.	5,667,314.	5,531,180.	26,200,485.
2	Gross receipts from admissions, merchandise					12	
	sold or services performed, or facilities						
	furnished in any activity that is related to the			i		l i	
	organization's tax-exempt purpose	11,868,450.	11,534,199.	14,091,074.	16,388,122.	14,839,256.	68,721,101.
3	71		, ,				
	unrelated trade or business under section 513					R	0.
4	Tax revenues levied for the						
•	organization's benefit and either paid						
	to or expended on its behalf						0.
5	The value of services or facilities						
-	furnished by a governmental unit to the						
	organization without charge		}				0
6		16,506,208.	16,546,164.	19,363,342.	22,055,436.	20,370,436.	94,921,586.
	-	10,300,200.	10,540,104.	15,505,542.	22,055,456.	20,370,430.	94,921,300.
7 a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3			<del></del>			0.
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						0.
	Add lines 7a and 7b						0.
۰	''' '						04 000 505
500	tion B. Total Support						94,921,586.
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6	16,586,208.	16,546,164.	19,363,342.	22,055,436.	20,370,436.	94,921,586.
	Gross income from interest, dividends,	10,300,200.	10,540,104.	19,303,342.	22,033,436.	20,370,430.	94,921,300.
	payments received on securities loans,						
	rents, royalties and income from similar	243,993.	195,822.	363,306.	342,817.	298,959.	1,444,897.
ь	Unrelated business taxable income (less	243,333.	193,822.	303,300.	342,011.	290,939.	1,444,031.
	section 511 taxes) from businesses			ļ			
	acquired after June 30, 1975	75,662.	50 074	43 430	22 406	76,122.	207 027
_	ſ	-	69,074.	43,479.	33,496.	-	297,833.
11	Add lines 10a and 10b	319,655.	264,896.	406,785.	376,313.	375,001.	1,742,730.
• •	activities not included in line 10b.						
	whether or not the business is regularly						
	carried on						0.
12	Other income, Do not include gain or						
	loss from the sale of capital assets	414 887	145 202		30 -50		***
13	(Explain in Part VI.) ATCH .1	111,984.	145,378.	63,520.	30,636.	89,703.	441,221.
13	Total support. (Add lines 9, 10c, 11,		16 006 420				
14	and 12.)	17,017,847.	16,956,438.	19,833,647.	22,462,385.	20,835,220.	97,105,537.
14	First five years. If the Form 990 is for property of the box and step here.						
Sec	organization, check this box and stop here. tion C. Computation of Public Sup						
15	Public support percentage for 2016 (line 8,			n /f\\		46	97.75%
16						15	97.86%
	Public support percentage from 2015 Sche tion D. Computation of Investment					16	27.00%
<u> 17</u>				L column (f))	I	47	1.79%
	Investment income percentage for 2016 (lin	•				17	1.75%
18	investment income percentage from 2015 \$				· · · · · · · · · · · · · · ·	18	
139	331/3% support tests - 2016. If the org						. [
L	17 is not more than 331/3%, check thi	•	_	•	•		
D	331/3% support tests - 2015. If the orga						
	line 18 is not more than 331/3 %, check			•	s as a publicly s	supported organiz	ation

Schedule A (Form 990 or 990-EZ) 2016

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#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section	A.	All	<b>Supporting Organizations</b>

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of state under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supports organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answ (b) and (c) below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) at satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how to organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(l purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretic despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization use to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(l) purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and El numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the actio was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class alread designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefite by one or more of its supported organizations, or (iii) other supporting organizations that also support benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity witl regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or mor disqualified persons as defined in section 4946 (other than foundation managers and organizations describe in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benef from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrate supporting organizations)? If "Yes," answer 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, t determine whether the organization had excess business holdings.)

		Yes	No
ng <i>by</i>	1 1		
	1		_
us ed			
er	2 3a		
n <b>d</b> he			
	3b		
B)	3с		
If	4a		
gn on	4b		
on ed B)			
	4c	1	
s," IN n; on			
	5a		
dy	5b		
	5c		
lo ed or		2	
	6		
o <b>r</b> h	7		
?			
1	8		
re ed			
	9a	-	_
h	9b		
fit	9c		
n d	10a		
0	10b		
orm	990 or !	990-EZ)	2016

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Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?	4		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		14	
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the		E A	
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	TIN		
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations		8 1	9
		$\Box$	Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
1	Did the experiencian provide to each of its assessed constitution, but he look day of the fifth month of the		Yes	No
•	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructio	ns).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see			
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
a	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
ь	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the		1	
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
	Schedule A (Form	390 or £	90-EZ)	2016

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Page	ľ

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1 Check here if the organization satisfied the Integral Part Test as a qualifyin instructions. All other Type III non-functionally integrated supporting organic			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3	<del>-</del>	
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		i i
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount	, -	(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			i magazina
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		_
b Average monthly cash balances	1b	-	
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7	U	
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally		ed Type III supporting	organization (see
instructions).	,	164 446441.0.2	

Schedule A (Form 990 or 990-EZ) 2016

	ile A (Form 990 or 990-EZ) 2016			Page 7
Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	tions (continued)	
Sect	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish e	xempt purposes		
2	Amounts paid to perform activity that directly furthers exe			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.		*	
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2016:	IIII F II		
а				
b				
С	From 2013			
d	From 2014			
8	From 2015			
f	Total of lines 3a through e		8.	
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result	(a)		
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h		III III EASIILE VI	
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
ь	Excess from 2013			
C	Excess from 2014			
d	Excess from 2015			
	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

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Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

				AT	TACHMENT 1	
SCHEDULE A, PART II	I - OTHER INCO	ME				
DESCRIPTION	2012	2013	2014	2015	2016	TOTAL
OTHER REVENUE	111,984.	145,378.	63,520.	30,636.	89,703.	441,221.
TOTALS	111.984.	145,378.	63,520.	30,636.	89,703.	441,221.

## Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

## **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Employer identification number

2016

NAFSA: ASSOCIATION	OF INTERNATIONAL EDUCATORS	
Organization type (check or	ne).	13-1878953
organization type (check of	ie).	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private	foundation
	527 political organization	
Form 990-PF 501(c)(3) exempt private foundation		
	4947(a)(1) nonexempt charitable trust treated as a private four	ndation
	501(c)(3) taxable private foundation	5%
or more (in money contributor's total Special Rules	n filing Form 990, 990-EZ, or 990-PF that received, during the year, cont or property) from any one contributor. Complete Parts I and II. See instru contributions.	actions for determining a
13, 16a, or 16b, a	sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 9 and that received from any one contributor, during the year, total contribution that amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1	ons of the greater of (1)
contributor, during	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ the the year, total contributions of more than \$1,000 exclusively for religious onal purposes, or for the prevention of cruelty to children or animals. Com	charitable, scientific,
contributor, during contributions totale during the year for General Rule appli	the year, contributions exclusively for religious, charitable, etc., purposes, and more than \$1,000. If this box is checked, enter here the total contributions exclusively religious, charitable, etc., purpose. Don't complete any of the stothis organization because it received nonexclusively religious, charitable, etc., purpose.	but no such ons that were received ne parts unless the ble, etc., contributions
990-EZ, or 990-PF), but it mu	t isn't covered by the General Rule and/or the Special Rules doesn't file S ist answer "No" on Part IV, line 2, of its Form 990; or check the box on line to certify that it doesn't meet the filing requirements of Schedule B (Form 9	e H of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Employer identification number 13-1878953

Part I	Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$10,000.	Person X Payroll Noncash (Complete Part If for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2		_ \$11,500.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3		_ \$ 11,500.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4		\$\$11,500.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
5		_ \$ 5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
6_	*	- \$	Person Payroll Noncash (Complete Part II for noncash contributions.)			

Employer Identification number 13-1878953

Part I	Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
7		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
8_		\$11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
9		<b>\$</b> 11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
10		\$11,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
12	ħ'	\$11,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)				

Employer identification number 13-1878953

Part I	Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
13		\$\$.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
14		\$\$	Person X Payroli Noncash (Complete Part If for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
15_		\$11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
_16_		\$ 27,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
17		\$31,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
18		\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				

Employer Identification number 13–1878953

Part I	Contributors (See instructions). Use duplicate copie	es of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$	Person  Payroll  Noncash  (Complete Part If for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	3 95 ±	\$ <u>11,500</u> .	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

9140GV 2337 6/16/2017 3:32:55 PM V 16-5F

Employer identification number

_		13-18	/8953
Part II	Noncash Property (See instructions). Use duplicate copies of F	Part II if additional space is ne	eeded.
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
**		Ψ	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		s	
	I	i JD	ı

Employer identification number 13–1878953

Part III	Exclusively religious, charitable, etc., o			
	(10) that total more than \$1,000 for th			
	the following line entry. For organization			
	contributions of \$1,000 or less for the y Use duplicate copies of Part III if addition			see instructions.) > 3
(a) No.		<u>'</u>		
from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
				<u> </u>
		(e) Transfe	er of gift	¥ 30
	Transferee's name, address, and	ZIP + 4	Relation	onship of transferor to transferee
(a) No				
(a) No. from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
Part I		0.0	23	
		(e) Transfe	or of gift	
		(0, 11411310	. or give	
	Transferee's name, address, and	ZIP + 4	Relatio	enship of transferor to transferee
				•
			-	
				*
	77000 - 80p de a 400		20	00
(a) No. from	(b) Purpose of gift	(c) Use (	√ aift	(d) Description of how gift is held
Part I	(b) t drpose of gift	(5) 632 (		(d) Description of now gut is field
				1
		(e) Transfe	r of gift	
	Transferrate reas eddered and	710 . 4	D-1-41-	nship of transferor to transferee
	Transferee's name, address, and a	CIP T 4	Relatio	nship of transferor to transferee
		7,5		
	-		-	
(a) No.				
from Part I	(b) Purpose of gift	(c) Use o	f gift	(d) Description of how gift is held
1 41111	1			v
			50 10 10 10	
			,	
	161			
		(e) Transfe	r of gift :	
	Transferee's name, address, and 2	ZIP + 4	Relatio	nship of transferor to transferee
	N	27767		
	Walter and the second s			
	79 237 241 117 281			

#### **SCHEDULE C** (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

	Section 501(c)(4), (5), or (6) org				
	e of organization			Employer ide	entification number
	<del>-</del>	INTERNATIONAL EDUCATOR	S	13-187	
		organization is exempt under			
1		organization's direct and indirect			
•	of "political campaign activity	_	,		
2		expenditures (see instructions)		<b>▶</b> \$	
3		campaign activities (see instruction			
	Complete if the	organization is exempt under	section 501(c)(3).	<u> </u>	
1		cise tax incurred by the organization			
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	ion 4955 🕨 \$	
3	If the organization incurred	a section 4955 tax, did it file Form	4720 for this year?		Yes No
		71			
	If "Yes," describe in Part IV.				
		organization is exempt under	section 501(c), ex	cept section 501(c)(3	3).
1		expended by the filing organization	, , , ,		•
•		· · · · · · · · · · · · · · · · · · ·			
2		ng organization's funds contribute			
_		es			
3		enditures. Add lines 1 and 2. Er			
_	•			•	
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No
5	Enter the names, addresses	and employer identification numb	er (EIN) of all section	on 527 political organiz	ations to which the filing
		s. For each organization listed, er			
		tributions received that were pron			
		nd or a political action committee (		1	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds, if none, enter -0	contributions received and promptly and directly
				Tuttos. Il rione, enter -o	delivered to a separate
					political organization. If
			0.00		none, enter -0
(1)					
			1		
(2)	÷15	22.2			
(3)					
			1		
4)					
	¥				
5)					
			1		
6)		5 8			
•					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

Sch	edule C (Form 990 or 990-EZ) 2016 NAFSA:	ASSOCIATION OF INTERNATIONAL E	DUCATORS 13-	1878953 Page
Pa	art II-A • Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (ele	ction under
A		belongs to an affiliated group (and list in Pa enses, and share of excess lobbying expend		group member's
B	Check ▶ if the filing organization	checked box A and "limited control" provisi	ons apply.	
		ying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence	public opinion (grass roots lobbying)		
b	Total lobbying expenditures to influence	a legislative body (direct lobbying)	64,961.	
C	: Total lobbying expenditures (add lines 1	a and 1b)	64,961.	
			21,025,004.	
		ł lines 1c and 1d)	21,089,965.	
		e amount from the following table in both	1,000,000.	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25	% of line 1f)	250,000.	
_	·	ess, enter -0	0.	0
i	<del>-</del>	ss, enter -0	0.	0

#### 4-Year Averaging Period Under section 501(h)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period						
Calendar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) Total	
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.	
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.	
c Total lobbying expenditures	41,021.	11,841.	36,212.	64,961.	154,035.	
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.	
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.	
f Grassroots lobbying expenditures		L.				

Schedule C (Form 990 or 990-EZ) 2016

\_\_\_\_\_\_ Page 3

r each "Vec" menonce on linee 1a through 1) helow provide in Part IV a detailed	(1	3)		(b)	
er each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed escription of the lobbying activity.	Yes	No	Ап	nount	
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					1
Volunteers?					
Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.	$\vdash$	-			
Media advertisements?					_
Mailings to members, legislators, or the public?		$\neg$			_
Grants to other organizations for lobbying purposes?		$\neg$			_
Direct contact with legislators, their staffs, government officials, or a legislative body?		j			
Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
Other activities?					
Total. Add lines 1c through 1i					_
Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		_			
If "Yes," enter the amount of any tax incurred under section 4912					_
If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection		
				Yes	1
Were substantially all (90% or more) dues received nondeductible by members?			1		I
Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		Ļ
Did the organization agree to carry over lobbying and political campaign activity expenditures fro					L
Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."				e 3, is	
Dura appropriate and similar amounts from manhous			1		
Dues, assessments and similar amounts from members		· ·			
Section 162(e) nondeductible lobbying and political expenditures (do not include amou		· · · [			
	nts c	of	2a		_
Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).  Current year	nts c	of	2b		
Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).  Current year	nts c	of	2b 2c		
Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).  Current year	es	of	2b		
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	onts of	of  e	2b 2c		
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	onts of the	of  e g	2b 2c		_
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	onts of the obbyin	of e g	2b 2c 3		_
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3		
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3	lines 1	
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3	lines 1	8
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3	lines 1	
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3	lines 1	a
Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es of th	e g	2b 2c 3	lines 1	

Page 4

Schedule C (Form 990 or 990-EZ) 2016

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2016

### SCHEDULE D (Form 990)

Department of the Treasury

## Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Internal Revenue Service Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Employer iden

2016 Open to Public

OMB No. 1545-0047

Open to Public Inspection

Employer identification number NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS 13-1878953 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) . . 4 Aggregate value at end of year. . . . . . . . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . . . . . . . . . Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check ail that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b Number of conservation easements on a certified historic structure included in (a) . . . . 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register................. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 \_ Number of states where property subject to conservation easement is located ▶ \_ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2016

Schedule D (Form 990) 2016

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.).....

228,276

844,260

280,989.

1,380,595.

52,713.

536,335.

900,983.

-	
Pane	١.

Part VII	Investments - Other Securities.  Complete if the organization answered	l "Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 12.
	(a) Description of security or category	(b) Book value	(c) Method of valuation:
	(including name of security)	(0)	Cost or end-of-year market value
	al derivatives		
	-held equity interests		
(A) (B)			
(C)			·
(D)			
(E)			<u> </u>
(F)			
(G)			
(H)			
	n (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII			
T GIC VIII	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11c. See Form 990, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			
_(2)			
(3)			
_(4)			
_(5)			
(6)		1	
_(7)			n e
(8)			
(9)			<u> </u>
	n (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX	Other Assets. Complete if the organization answered	"Yes" on Form 990	Part IV, line 11d. See Form 990, Part X, line 15.
		scription	(b) Book value
(1)	(4) 55	occupation of the second	(b) book value
(2)			
(3)			
(4)			
(5)		· <u> </u>	
_(6)			-
(7)			
_(8)			
(9)			
	ımn (b) must equal Form 990, Part X, col. (B) lii	ne 15.).	
Part X	Other Liabilities.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	Complete if the organization answered line 25.	"Yes" on Form 990,	Part IV, line 11e or 11f. See Form 990, Part X,
1.	(a) Description of liability	(b) Book value	
	al income taxes		
(2) 457B	DEFERRED COMPENSATION PLAN	316,0	007.
(3)			
_ (4)			
(5)			
(6)			
_(7)			
(8)			
(9)	35	3	
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 25.)	316,0	07.
2. Liability fo	r uncertain tax positions. In Part XIII, provide the t	ext of the footnote to th	e organization's financial statements that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016

_		- 4
Page	е	6

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	rn.	
1 Total revenue, gains, and other support per audited financial statements	. 1	21,980,215.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments	3.	
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d	2e	184,458.
3 Subtract line 2e from line 1	1 - 1	21,795,757.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 106, 587	-	
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4c	127,129.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	. 5	21,922,886.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Re Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	turn.	
1 Total expenses and losses per audited financial statements	1	20,952,063.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities	- 1	
b Prior year adjustments	_	
c Other losses	- 1	
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d		00 000 000
3 Subtract line 2e from line 1	3	20,952,063.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	i	
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 106, 587		
b Other (Describe in Part XIII.)	-/ I	127 000
c Add lines 4a and 4b		137,902.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	21,089,965.
2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional info	mation.	
		9,52

Part XIII Supplemental Information (continued)

THROUGH AN ACCREDITED UNIVERSITY OR COLLEGE.

PART V, LINE 4

INCOME EARNED ON THE PRINCIPAL OF THE FUND IS TO PROVIDE FINANCIAL

ASSISTANCE TO OUTSTANDING BURMESE OR EAST ASIAN STUDENTS ENROLLED OR

ENROLLING IN GRADUATE SCHOOLS IN THE UNITED STATES, OR OUTSTANDING

AFRICAN AMERICAN STUDENTS ENROLLED OR ENROLLING IN A STUDY ABROAD PROGRAM

PART X, LINE 2

NAFSA BELIEVES IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITION TAKEN AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS. NAFSA RECOGNIZES INTEREST AND PENALTIES EXPENSE RELATED TO UNCERTAIN TAX POSITIONS IN GENERAL AND ADMINISTRATIVE EXPENSES ON THE STATEMENTS OF ACTIVITIES AND ACCOUNTS PAYABLE AND ACCRUED EXPENSES IN THE STATEMENTS OF FINANCIAL POSITION. NAFSA REPORTED NO PENALTIES AND INTEREST RELATED TO UNCERTAIN TAX POSITIONS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015. TAX YEARS PRIOR TO 2013 ARE NO LONGER SUBJECT TO EXAMINATION BY THE IRS OR THE TAX JURISDICTION OF THE DISTRICT OF COLUMBIA.

PART XI, LINE 4B

REVENUE FOR REGIONAL ACTIVITY NOT INCLUDED IN AUDITED FINANCIALS

PART XII, LINE 4B

EXPENSES FOR REGIONAL ACTIVITY NOT INCLUDED IN AUDITED FINANCIALS

# **SCHEDULE F** (Form 990)

# Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Name	of the organization					Employer identific	ation number
NAF	SA: ASSOCIATION OF IN	TERNATIONA	L EDUCATOR	S		13-18789	53
Par	t I General Information of Form 990, Part IV, line 14		Outside the U	nited States. Complete	if the orga	inization answe	red "Yes" on
1	For grantmakers. Does the organisms assistance, the grantees' eligibil						
	grants or assistance?						X Yes No
2	For grantmakers. Describe in assistance outside the United St		ganization's p	rocedures for monitoring	the use	of its grants	and other
3	Activities per Region. (The follow	wing Part I, line	3 table can be	e duplicated if additional sp	ace is nee	eded.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundralsing, program services, investments, grants to recipients located in the region)	a pro describ	ivity listed in (d) is ogram service, e specific type of e(s) in the region	(f) Total expenditures for and investments in the region
_(1)_	SUB-SAHARAN AFRICA			GRANTHAKING			29,547.
(2)							
(3)							
(4)							
(5)				12			
(6)							
_(7)		E,	s				
(8)	_		20				
(9)_			121	10.			n
(10)_							
(11)				75			
(12)_							
(13)							
(14)							
(15)		22					
(16)							
(17)							
3a	Sub-total Total from continuation						29,547.
-							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

sheets to Part I . . . . . . . c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2016

29,547.

Page 2

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Schedule F (Form 990) 2016 Part II

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash nonea disbursement assista	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(0)								
(2)								
(3)		78						
(4)								
(5)								
(9)								
(2)								
(8)		A						
(6)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)				10.00				
(16)								

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter m

Enter total number of other organizations or entities.

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

Page 3

Gramts and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.\* Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of Cash	(f) Amount of noncash	(g) Description of noncash	(h) Method of valuation
					0303101100	assistance	appraisal, other)
(1) TRAVEL GRANTS	SUB-SAHARAN AFRICA	12.	29,547.	OTHER			
(2)							
(3)							
(4)							:
(5)							:
(9)							
(2)							
(8)	2.						
(6)							
(10)	WI .						
(11)					ä		
(12)							
(13)							
(14)							
(15)							
(16)				300			
(17)	:						
(18)							
						Sch	Schedule F (Form 990) 2016

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Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2016

Page 5

PART I, LINE 1

Part V

**Supplemental Information** 

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

ASSISTANCE WAS FOR TRAVEL TO, ACCOMMODATIONS AT, AND PER DIEM FOR ATTENDANCE AT NAFSA'S ANNUAL CONFERENCE. TICKETS WERE PURCHASED THROUGH NAFSA'S TRAVEL AGENTS, ACCOMMODATIONS WERE DIRECTLY BILLED TO NAFSA, AND PER DIEM WAS PROVIDED TO THE PARTICIPANTS UPON ARRIVAL AT THE CONFERENCE SITE.

#### SCHEDULE J (Form 990)

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

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Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

Employer identification number

13-1878953

Questions Regarding Compensation No Yes 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1<sub>b</sub> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee ΧI Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х Participate in, or receive payment from, a supplemental nonqualified retirement plan?...... X X c Participate in, or receive payment from, an equity-based compensation arrangement?..... If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: X X If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X X 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8 X If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

JSA

Page 2

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that

0. 12,159. 388,234. 6. 13,693. 216,321. 1. 1,840. 154,425. 3. 515. 164,745. 4. 5,281. 214,613. 8. 12,213. 166,273. 6. 2,651. 165,145.			(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of cotumns	(F) Compensation
National Color	(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ANNER HOFFNAM (10) (10) (10) (10) (10) (10) (10) (10)	MARLENE M. JOHNSON	3		0	6	23,850.	12,159.	388,234.	O.C.
AME HOFFMAN (0) 181,204, 5,000, 138, 16,286, 13,693, 216, 13,643, 13,404, 13,4	1EKECUTIVE DIRECTOR & CEO	3		0	0				
Participation   Color   Colo	JANE HOFFMAN	Ξ		5,000.	138.	9	ω,	216,321.	
Name	2CFO/ASSISTANT TREASURER	€		1	0				
The state of the color of the	VICTOR JOHNSON	ε		0	0	12,681.	-	54,	
DEBORAH MIX WILLIAMS  WILL WELCH WILLY  WILL WELCH  WI	3SENIOR ADVISOR, PUBLIC POLICY	(1)			0				
DEBOTY EXEC DIR, PUBLIC POLICY  (i) 146,348. 0. 0. 342. 13,589. 13,212. 173,  JUDY AUDD-PRICE.  (i) 186,600. 5,000. 256. 17,474. 5,281. 214,  ALAN WILLIAMS  (ii) 140,556. 0. 0. 0. 0. 0. 0.  DEBORNAM MIX.  (iii) 148,950. 0. 1386. 13,108. 12,213. 166,  DEBORNAM MIX.  (iii) 148,950. 0. 0. 0. 0. 0. 0. 0.  CENT. MOVIAND  (iv) 148,950. 0. 138. 13,406. 2,651. 165,  MOVIAND  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.  (iv) 148,950. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0	JILL WELCH	€		0	.06	8	515.	164,745.	
UNDY JUDD-PRICE UNDY JUDD-PRIC	DEPUTY EXEC DIR, PUBLIC POLICY	€		0	0				
MEANN EXEC DIR, PROF. DEV. (0) 186,600. 5,000. 258. 17,474. 5,281. 214,61  MANN MILLIAMS  MO 140,556. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	JUDY JUDD-PRICE	8	146,	0	342.	6	3	173,491.	
ALANN WILLIAMS APPLANS NEC. [40] 186,600. 5,000. 258. 17,474. 5,281. 214,61  DEBORAH MIX MIX MESCONGES DIRECTOR  (40) 140,556. 0. 0. 0. 0. 0.  EXEVIN HOVLAND  (40) 148,950. 0. 138. 13,406. 2,651. 166,274  WHAN RESONGES DIRECTOR  (40) 148,950. 0. 138. 13,406. 2,651. 165,144  EXEVIN HOVLAND  (40) 148,950. 0. 138. 13,406. 2,651. 165,144  (41) 148,950. 0. 10. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0	5DEPUTY EXEC DIR, PROF. DEV.	€		.0	0				
DEBORAH MIX (II) 140,556. 0 0. 396. 13,108. 12,213. 166,27 (II) DEBORAH MIX (II) 140,556. 0 0. 396. 13,108. 12,213. 166,27 (II) DEBORAH MIX (III) 148,950. 0 0. 396. 13,108. 12,213. 166,27 (III) 148,950. 0 0. 396. 13,406. 2,651. 165,14 (III) 148,950. 0 0. 0 0. 0 0. 0 0. 0 0. 0 0. 0 0.	ALAN WILLIAMS	ε			258.	l 100	5,281.	61	
DEBORAH MIX  DEBOR	DEPUTY EXEC. DIR. /ASST. SEC.	€		0	0				
Mark Scores Director   (41)	DEBORAH MIX	€		0	396.	13,108.	2,21	27	
KEVIN HOVLAND         (0)         148,950.         0.         13,406.         2,651.         165,14           SENIOR DUR, ACADEMIC PROGRAMS         (0)         0 <t< td=""><td>HUMAN RESOURCES DIRECTOR</td><th><b>£</b></th><td></td><td></td><td>0</td><td></td><td></td><td></td><td></td></t<>	HUMAN RESOURCES DIRECTOR	<b>£</b>			0				
SENIOR DIR, ACADEMIC PROGRAMS (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	KEVIN HOVLAND	8		0	138.	6	2,651.	14	
	SENIOR DIR, ACADEMIC PROGRAMS	8		0	0				
		€							
	6	€							
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(0)		\$							
	16	€							

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Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7

IN 2016, BOTH JANE HOFFMAN AND ALAN WILLIAMS WERE PAID A

PERFORMANCE-RELATED BONUS OF \$5,000.

## SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ►Attach to Form 990 or 990-EZ.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number** 

Name of the organization

NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

13-1878953

PART I, LINE 6

ESTIMATE OF NON-DUPLICATIVE VOLUNTEER MEMBER LEADER POSITIONS OF THE ORGANIZATION. THIS NUMBER DOES NOT INCLUDE THE HUNDREDS OF STATE, LOCAL, AND INTERNATIONAL VOLUNTEERS WHO WORK ON OUR BEHALF AT THE LOCAL NON-LEADER LEVELS.

PART III, LINE 4D

SEE ATTACHMENT 2 FOR TOTAL REVENUE AND EXPENDITURES BY PROGRAM SERVICE PUBLIC POLICY - REPRESENTS EXPENSES INCURRED TO LINK ASSOCIATION MEMBERS WITH CONGRESS AND FEDERAL AGENCIES, ADVOCATING FOR SUPPORT FOR THE EXCHANGE PROGRAMS, REMOVING BARRIERS TO EXCHANGE, AND INFORMING MEMBERSHIP OF GOVERNMENT ACTIONS AFFECTING EDUCATIONAL EXCHANGE.

CORE AND ADVANCED EDUCATIONAL SERVICES - REPRESENTS EXPENSES RELATED TO EDUCATIONAL ACTIVITIES DESIGNED TO SUPPORT PROFESSIONAL DEVELOPMENT BY PROMOTING CORE COMPETENCIES, MID-LEVEL TRAINING NEEDS AND LEADERSHIP SYMPOSIUM PROGRAMMING.

PRODUCT DEVELOPMENT - EXPENSES INCURRED BY THE ASSOCIATION TO IMPROVE THE SERVICES AND PRODUCTS PROVIDED TO THE INTERNATIONAL EDUCATION FIELD AND OUR MEMBERS BY SOLICITING INPUT FROM MEMBERS AND NON-MEMBERS TO DEVELOP AND DEFINE NEW PROGRAMS AND PRODUCTS.

REGIONAL PROGRAMS - REGIONAL PROGRAMS ARE COMPRISED PRIMARILY OF MEETING

NAFSA: ASSOCIATION OF INTERNATIONAL EDUCATORS

RELATED ACTIVITIES FOR SPECIFIC MEETINGS AND WORKSHOPS AT THE LOCAL LEVEL AS WELL AS TRAVEL ASSISTANCE FOR THE NEEDS OF NAFSA MEMBERS WITHIN THEIR RESPECTIVE GEOGRAPHIC AREAS.

PART VI, SECTION A, LINE 1A

THE EXECUTIVE COMMITTEE SHALL HAVE ALL THE AUTHORITY OF THE BOARD OF DIRECTORS TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, EXCEPT THAT IT SHALL HAVE NO AUTHORITY AS TO THE FOLLOWING MATTERS: (A) THE FILLING OF VACANCIES IN THE BOARD OF DIRECTORS; (B) THE FIXING OF COMPENSATION OF THE DIRECTORS FOR SERVING ON THE BOARD OR ON ANY COMMITTEE; (C) THE AMENDMENT OR REPEAL OF THE BYLAWS OR THE ADOPTION OF NEW BYLAWS; (D) THE AMENDMENT OR REPEAL OF ANY RESOLUTION OF THE BOARD WHICH BY ITS TERMS SHALL NOT BE SO AMENDABLE OR REPEALABLE; AND (E) THE REMOVAL OF DIRECTORS. ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE ARE SUBJECT TO RATIFICATION AT THE NEXT MEETING OF THE BOARD.

PART VI, SECTION A, LINE 6

THE ORGANIZATION HAS TWO CATEGORIES OF MEMBERS, VOTING MEMBERS AND NON-VOTING HONORARY MEMBERS. VOTING MEMBERS CONSIST OF REGULAR MEMBERS, ASSOCIATE MEMBERS, AND LIFE MEMBERS.

PART VI, SECTION A, LINE 7A

VOTING MEMBERS ELECT ALL MEMBERS OF THE GOVERNING BODY IN ACCORDANCE WITH PROCEDURES SPECIFIED IN THE ORGANIZATION'S BYLAWS AND STANDING RULES.

PART VI, SECTION A, LINE 7B

THE ARTICLES OF INCORPORATION VEST THE GOVERNANCE OF THE CORPORATION IN

THE BOARD OF DIRECTORS, THOUGH THE ARTICLES OF INCORPORATION CAN BE AMENDED ONLY BY A 2/3RDS VOTE OF THE ASSOCIATION'S MEMBERS AT AN ANNUAL OR SPECIAL MEETING. MATTERS WHICH WOULD REQUIRE SUCH A VOTE WOULD BE A CHANGE IN THE NAME OF THE CORPORATION, ITS PURPOSE, QUALIFICATIONS OF MEMBERS, GENERAL STRUCTURE OF THE ASSOCIATION'S INTERNAL AFFAIRS, OR IN THE LIMITATIONS OF ACTIVITIES OF THE CORPORATION.

PART VI, SECTION B, LINE 11B

A COPY OF THE 990 IS SENT TO THE ENTIRE BOARD OF DIRECTORS. QUESTIONS ABOUT THE RETURN ARE TO BE DIRECTED TO THE CHAIR OF THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS. THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS MEETS WITH THE ORGANIZATION'S INDEPENDENT PUBLIC ACCOUNTANTS, EXECUTIVE DIRECTOR, AND CHIEF FINANCIAL OFFICER TO REVIEW FORM 990 PRIOR TO FILING AND THEN REPORTS BACK TO THE FULL BOARD OF DIRECTORS AT ITS NEXT REGULARLY SCHEDULED MEETING. THE BOARD MEMBERS ARE PROVIDED AN OUTLINE CREATED BY THE SENIOR DIRECTOR OF FINANCE/CONTROLLER THAT IS USED TO GUIDE THEM THROUGH THE REVIEW PROCESS. THE OUTLINE SPECIFIES KEY AREAS OF THE RETURN THAT ARE DEEMED TO BE OF PARTICULAR IMPORTANCE TO THE REVIEW PROCESS. THE ORGANIZATION'S INDEPENDENT PUBLIC ACCOUNTANT PROVIDES INFORMATION ON HOW THE FORM 990 IS PREPARED AND HOW IT RELATES BACK TO THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS.

PART VI, SECTION B, LINE 12C

THE GOVERNANCE COMMITTEE IS RESPONSIBLE FOR REVIEWING THE STATEMENTS AND MONITORING COMPLIANCE WITH THIS POLICY. OFFICERS, DIRECTORS, TRUSTEES,

Employer identification number 13-1878953

AND KEY EMPLOYEES ARE CURRENTLY REQUIRED TO ANNUALLY SIGN A STATEMENT WHICH AFFIRMS SUCH PERSON:

- A) HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY;
- B) HAS READ AND UNDERSTANDS THE POLICY;
- C) HAS AGREED TO COMPLY WITH THE POLICY; AND
- D) UNDERSTANDS THAT NAFSA IS A CHARITABLE CORPORATION AND, IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES.

PART VI, SECTION B, LINE 15A

THE ORGANIZATION PERIODICALLY USES THE SERVICES OF A HUMAN RESOURCES

CONSULTING FIRM TO CONDUCT PERIODIC EXECUTIVE COMPENSATION STUDIES. IN

2015 AND 2016 CLEAR MANAGEMENT, INC. WAS RETAINED TO PREPARE STUDIES

USING AS DATA COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS IN

FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS.

THESE STUDIES WERE USED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF

DIRECTORS IN 2015 AND 2016 ALONG WITH PERFORMANCE EVALUATION SURVEYS

COLLECTED FROM THE ENTIRE BOARD TO DETERMINE COMPENSATION. THE PRESIDENT

REPORTED DIRECTLY TO THE ORGANIZATION'S CHIEF FINANCIAL OFFICER IN

WRITING THE NEW SALARY FOR FEBRUARY 2015 AND FEBRUARY 2016. THESE CHANGES

WERE IMPLEMENTED IN THE ORGANIZATION'S PAYROLL SYSTEM ON THE EFFECTIVE

DATE INDICATED IN THE AUTHORIZATION.

PART VI, SECTION B, LINE 15B

THE ORGANIZATION HAS RETAINED THE SERVICES OF A HUMAN RESOURCES

CONSULTING FIRM TO CONDUCT PERIODIC COMPENSATION STUDIES FOR A NUMBER OF

YEARS FOR ALL POSITIONS ON THE ORGANIZATION'S STAFF INCLUDING THE TOP FINANCIAL POSITION. IN 2011 CLEAR MANAGEMENT, INC. WAS RETAINED TO PERFORM THE STUDY USING DATA AS TO COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS. CLEAR MANAGEMENT, INC. WAS UTILIZED FOR THE SAME TYPE OF SERVICES ON NEW POSITIONS ADDED IN 2013 AND 2014 AND REVIEW OF SEVERAL EXISTING POSITIONS IN 2015. THE RESULTS OF THESE STUDIES WERE PRESENTED TO THE ORGANIZATION'S EXECUTIVE DIRECTOR AND DIRECTOR OF HUMAN RESOURCES. IN ADDITION, THE ORGANIZATION PARTICIPATES IN THE WASHINGTON HIGHER EDUCATION SECRETARIAT'S COMPENSATION SURVEY AND RECEIVES A COPY OF THE REPORT WHICH IT ALSO UTILIZES IN DEVELOPING SALARY COMPARABILITIES. THE EXECUTIVE DIRECTOR INSTRUCTS THE DIRECTOR OF HUMAN RESOURCES IN WRITING AS TO THE AMOUNT AND EFFECTIVE DATE OF SALARIES FOR PERSONS IN THE CATEGORY. THE GOVERNING BODY DID NOT REVIEW OR APPROVE SALARIES FOR PERSONS IN THE CATEGORY.

PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICTS OF INTEREST POLICY AVAILABLE THROUGH ITS WEBSITE. THE ORGANIZATION MAKES ITS AUDITED FINANCIAL STATEMENTS AVAILABLE TO ITS MEMBERS VIA A HANDOUT AT THE ANNUAL BUSINESS MEETING AND THROUGH A FORMAL ANNUAL REPORT TO MEMBERS DISTRIBUTED YEARLY TO ALL CURRENT MEMBERS OF RECORD. THE AUDITED FINANCIALS ARE ALSO AVAILABLE ON THE ORGANIZATION'S WEBSITE.

Employer identification number 13-1878953

ATTACHMENT 1

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE ASSOCIATION SERVES INTERNATIONAL EDUCATORS AND THEIR INSTITUTIONS

AND ORGANIZATIONS BY ESTABLISHING PRINCIPLES OF GOOD PRACTICE,

PROVIDING TRAINING AND PROFESSIONAL DEVELOPMENT OPPORTUNITIES,

PROVIDING NETWORKING OPPORTUNITIES, AND ADVOCATING FOR INTERNATIONAL

EDUCATION.

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICE	CES		ATTACHMENT 2	
DESCRIPTION	GRANTS		EXPENSES	REVENUE
PUBLIC POLICY		0.	1,379,957.	m) 0.
CORE AND ADVANCED EDUCATIONAL SERVICES		0.	1,194,622.	780,631.
PRODUCT DEVELOPMENT		0.	10,235.	0.
REGIONAL PROGRAMS		0.	1,745,973.	1,529,976.
TOTALS		0.	4,330,787.	2,310,607.

ATTACHMENT 3

FORM 990, PART VI, LINE 17 - STATES

AL, AR, CA, CT,

FL, GA, HI, IL, KS, KY, MD, MA, MI,

MN, MS, NH, NJ, NM, NY, NC, OR, PA,

RI, SC, TN, UT, VA, WV, WI,

ATTACHMENT 4

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

Employer Identification number 13-1878953

ATTACHMENT 4 (CONT'D)

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
FREEMAN 1600 VICEROY SUITE 100 DALLAS, TX 75235	CONF. A/V AND SET-UP	1,125,071.
HYATT REGENCY DENVER P.O. BOX 5591 DENVER, CO 80217	CONF. SPACE/CATERING	253,757.
MARRIOTT BUSINESS SERVICES P.O. BOX 403003 ATLANTA, GA 30384	CONF. SPACE/CATERING	212,940.
SHERATON DENVER HOTEL 1550 COURT PLACE DENVER, CO 80202	CONF. SPACE/CATERING	150,528.
RAFFA 1899 L STREET NW SUITE 850 WASHINGTON, DC 20036	ACCOUNTING SERVICES	145,895.